9th School Site Selection

REPORT OF THE 9TH SCHOOL SITE SELECTION STUDY

SEPTEMBER 8, 2016



Tonight's Presentation





- 1. Why does Brookline need a new PK-8 elementary school?
- 2. What has Brookline been doing to address enrollment growth?
- 3. Highlights of Current Site Selection Process
- 4. Site Selection Study: Jonathan Levi Architects
- 5. Board Discussion
- 6. Next Steps for Public Input & Upcoming Meetings

Presentation available online at www.brookline.k12.ma.us/school9

Why does Brookline need a new K-8 elementary school?

DRAMATIC AND ONGOING ENROLLMENT GROWTH

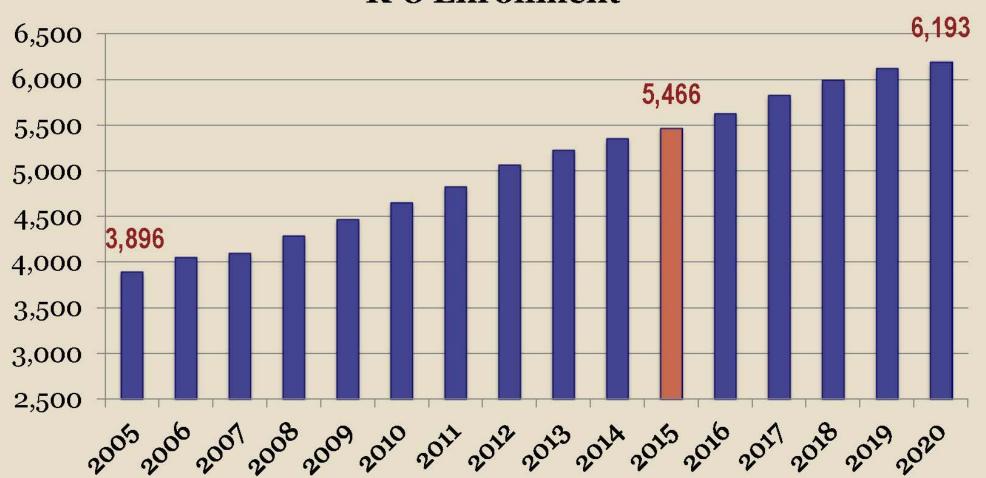


Dramatic Enrollment Growth





K-8 Enrollment





The Public Schools of Brookline K-8 Enrollment 2005-2021





School Year	K-8 Enrollment	5 Year Enrollment Growth	% Change from 2005 - 2006
2005-06	3,896		:
2010-11	4,652	+ 756	
2015-16	5,466	+ 814	
2020-21	6,193	+ 727	
10 Year Growth - 2005 - 2015		+ 1,570	40%
15 year Growth - 2005 - 2020		+ 2,297	59%

Since 2005: K-8 Enrollment Increase = the size of Baker School + Pierce School

In the next 5 years: K-8 Enrollment Increase = the size of Lawrence School



Impact of "No-Decision"





What will happen if we don't build a new elementary school?

- A shortage of 27 to 30 classrooms across the district at the K-8 level
- Undersized cafeterias will result in all K-8 schools starting lunch before 10:30 a.m. (2 schools do this now, and 2 more start before 11.)
- Inadequate core facilities such as gymnasiums and libraries will not be addressed
- Expand the use of expensive, short-term solutions such as modular classes and rental space.
- Class sizes continue to increase



Impact of "No-Decision"





Class Size Continues to Increase

	2015-16	2020-21
Total K-8 Enrollment	5,466	6,193
Total Rooms Available	254	260
K-8 Class Size Average	21	24
Number of K-8 classes with 25 or more students	7	75+
Range in K-8 class size	17 to 27 students	18 to 30 students

What has Brookline been doing to address expanding enrollment?



Studies and Plans





- 2009 Facilities Master Plan created by MGT
 - Updated in 2011 with by MGT
- 2013 Brookline School Population and Capacity Exploration (B-SPACE) Committee
 - Included 2013 Feasibility Study by HMFH Architects
 - Resulted in recommitment to "Expand-in-Place" Strategy
- 2014 Override Study Committee Report included demographic projections done by MIT team
- Dec 2014 Civic Moxie commissioned to identify possible locations for 9th elementary school



Expanding in Place: 2008 - 2015





- 54 classrooms added through the "Expand-in-Place" strategy since 2008 including but not limited to:
- 6 classrooms built at Heath
- 4 classrooms built at Lawrence
- 2 modular classrooms added at Baker
- 11 BEEP classes moved out of K-8 buildings into rental space
- 3 classrooms in rental space for Pierce
- 1 brand new school will be built at **Devotion** to add 12 classrooms



Expanding in Place: 2008 - 2015





- Relocated administrative offices from school buildings into rental space
- Created new classrooms by dividing larger ones
- **Converted** hallways, locker rooms, and small rooms into substandard classroom spaces and administrative office space
- **Expanded** and utilized buffer zones to distribute enrollment increases across all schools to balance overcrowding
- Reclaimed classrooms dedicated to Extended Day and other programs
- Spending \$1 million annually for rental space for classroom and administrative offices

Current Site Selection Process 2015-2016

AIMING FOR A NEW ELEMENTARY SCHOOL TO BE BUILT BY FALL 2020



Current Site Selection Process 2015-2016



Highlights since October 2015

- Civic Moxie Report identified 26 possible sites with 6 identified as most promising;
- Board of Selectmen and School Committee voted construction of a new elementary school as the preferred solution to address the ongoing enrollment growth;
- 14 public meetings including Joint Board Meetings, Public Hearings, Selectmen Meetings, School Committee Meetings, Open Houses, Community Meetings, Parks & Recreation Commission Meeting Two Open House Presentations with Q&A
- BOS, BSC, and Advisory Committee all vote to forego MSBA partnership to allow for greater flexibility on cost, design and timeline.
- Based on public input from October through January, Boards voted on further study of 3 sites: Village School, Beverly Road, and Baldwin/Soule



Current Site Selection Process 2015-2016





14 Public and Open Meetings since October 2015

- October 22, 2015
- November 3, 2015
- November 12, 2015
- December 3, 2015
- December 15, 2015
- January 21, 2016
- February 4, 2016
- February 23, 2016

- February 25, 2016
- March 15, 2016
- May 18, 2016
- June 7, 2016
- June 14, 2016
- July 26, 2016



Current Site Selection Process 2015-2016





Collaborative Effort Across Town Departments and Commissions

- Planning
- Building
- Park and Recreation
- Advisory Committee and related subcommittees
- Preservation Commission
- Conservation Commission

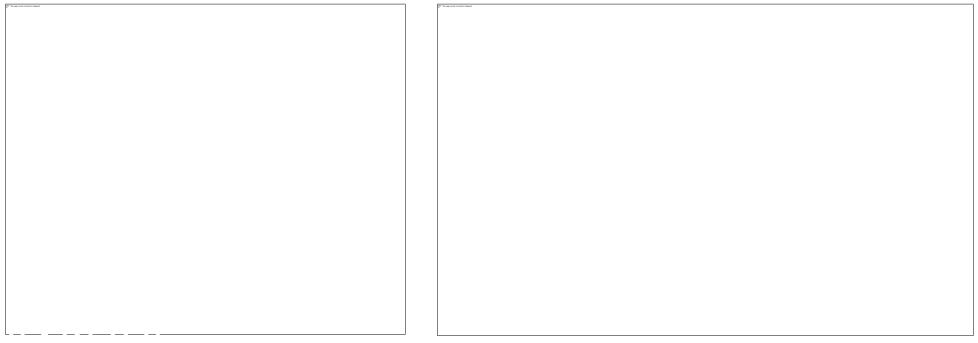
Site Selection Study: Update

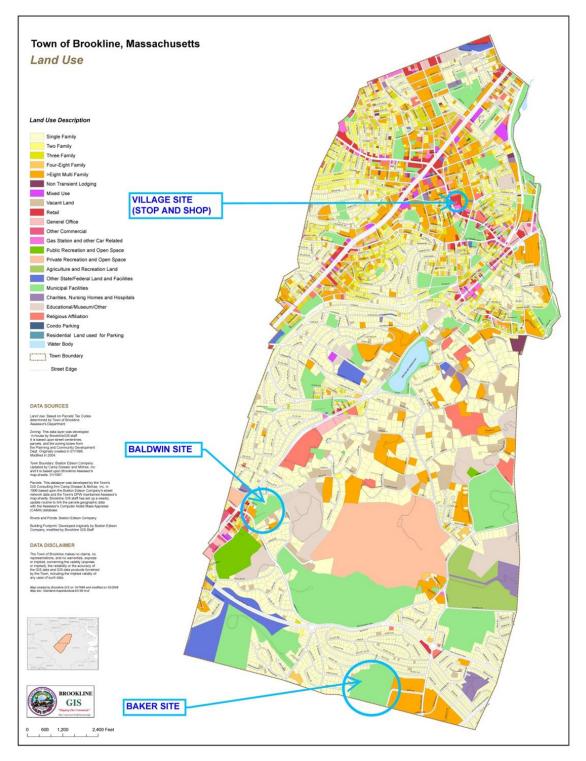
JONATHAN LEVI ARCHITECTS

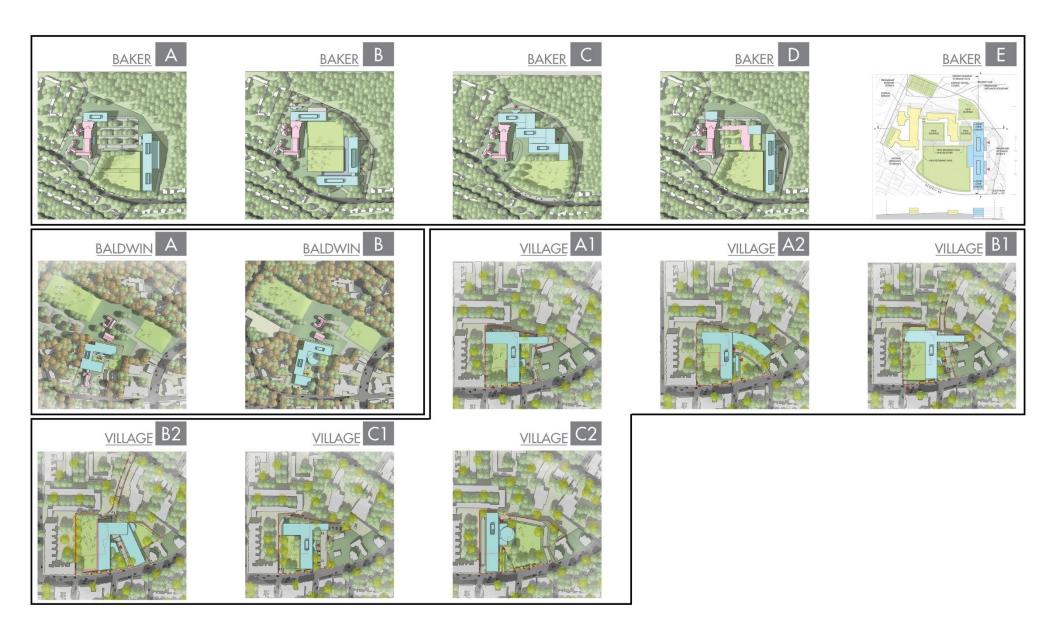
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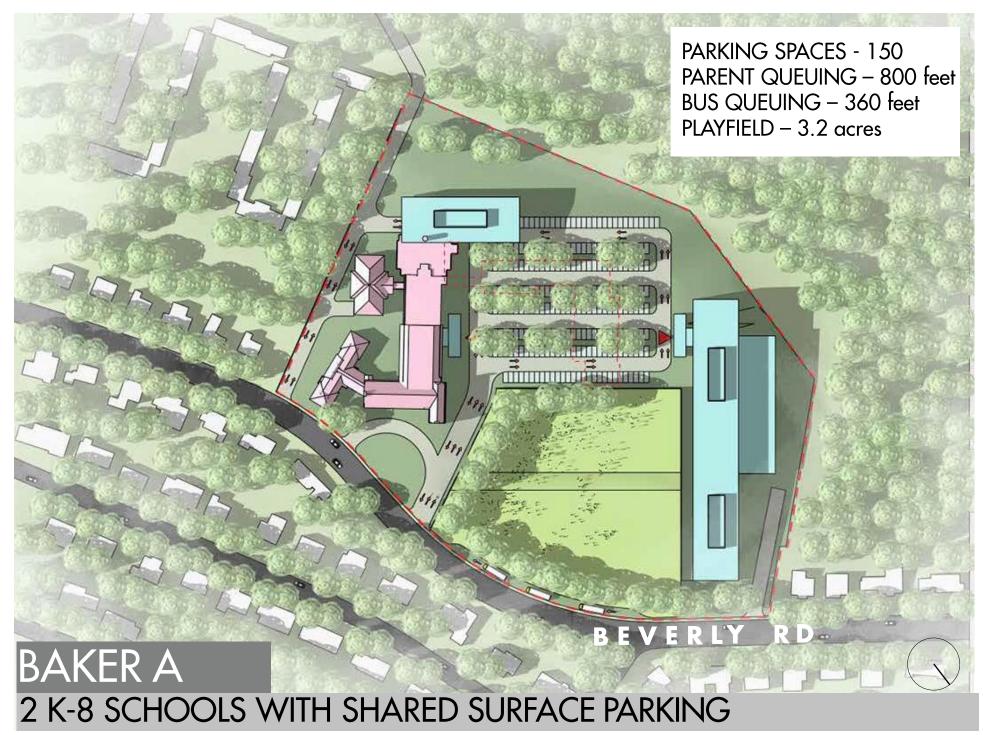
JONATHAN LEVI & PHILIP GRAY

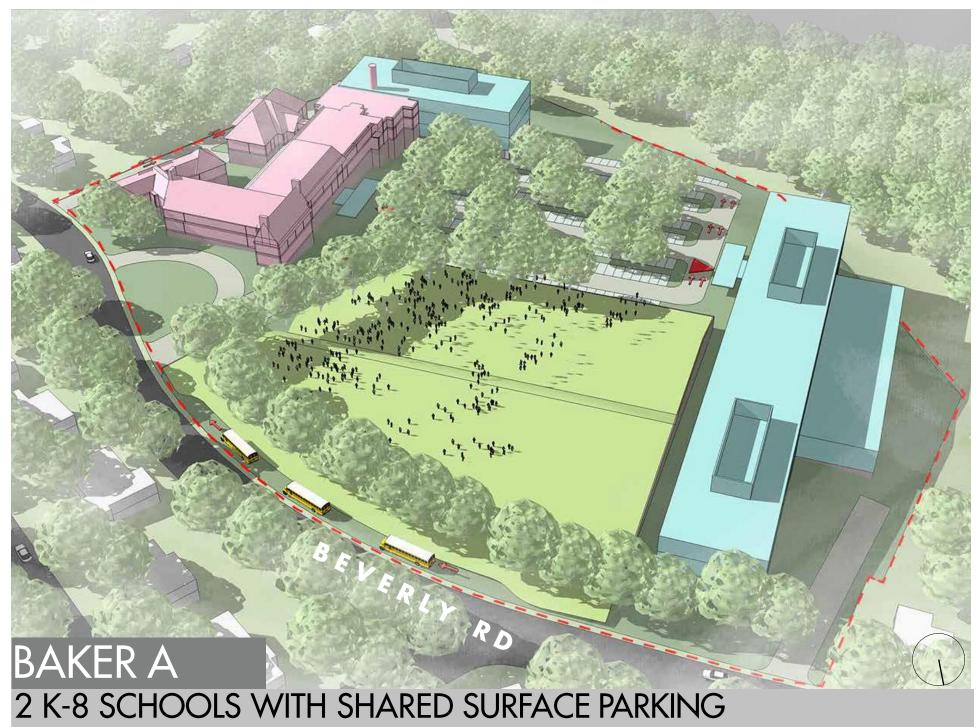


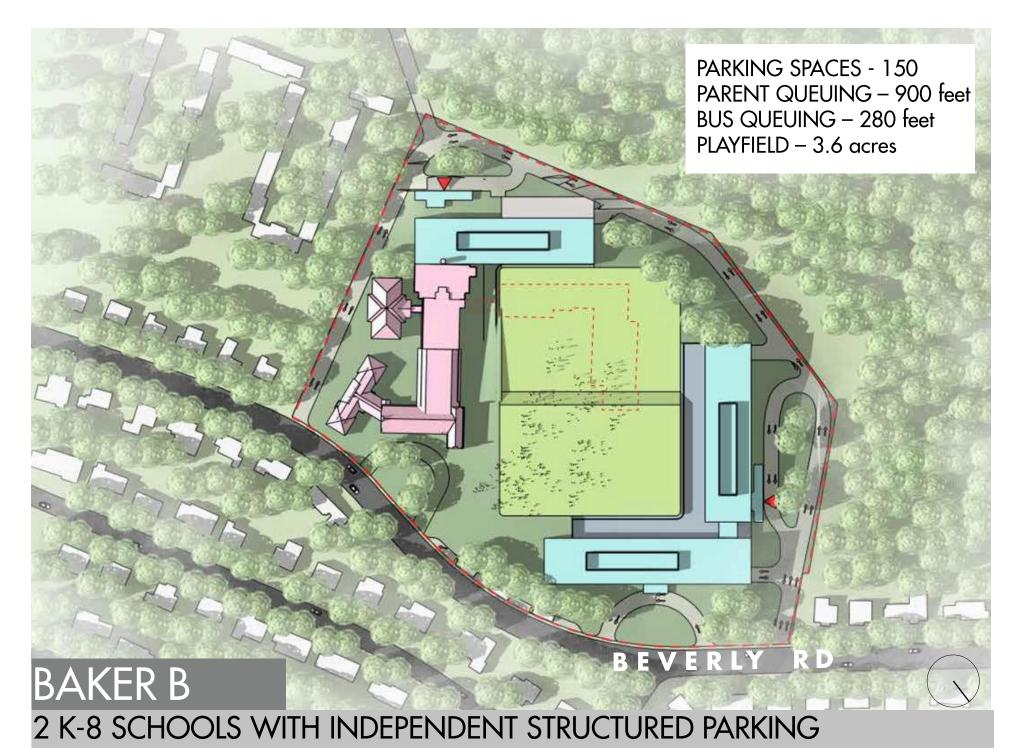




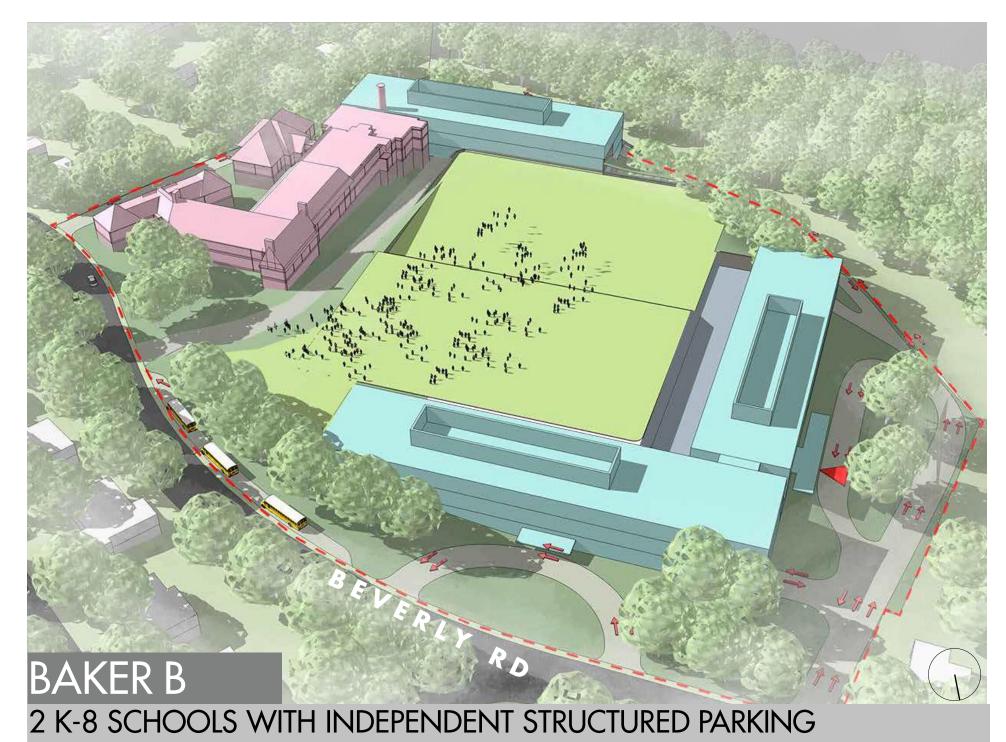


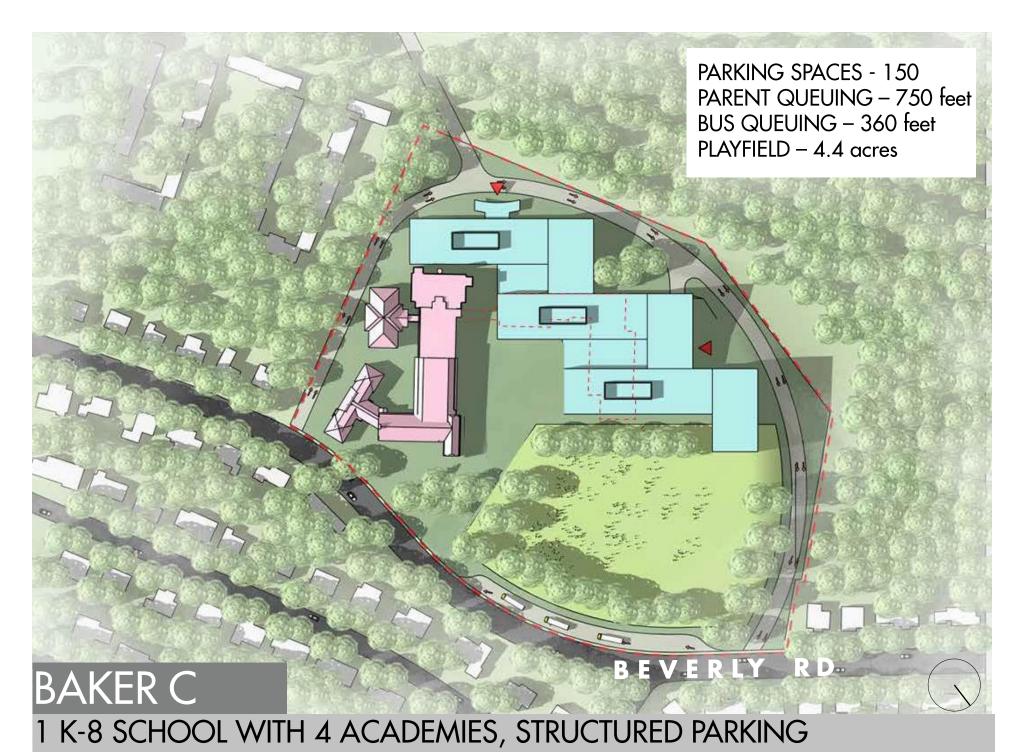




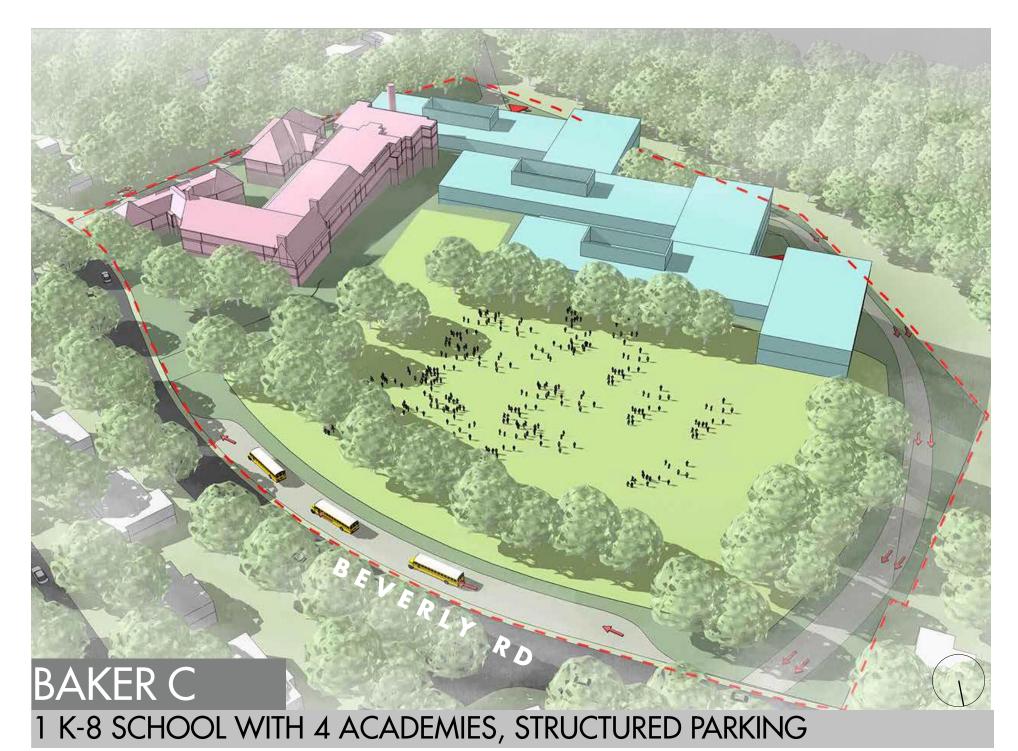




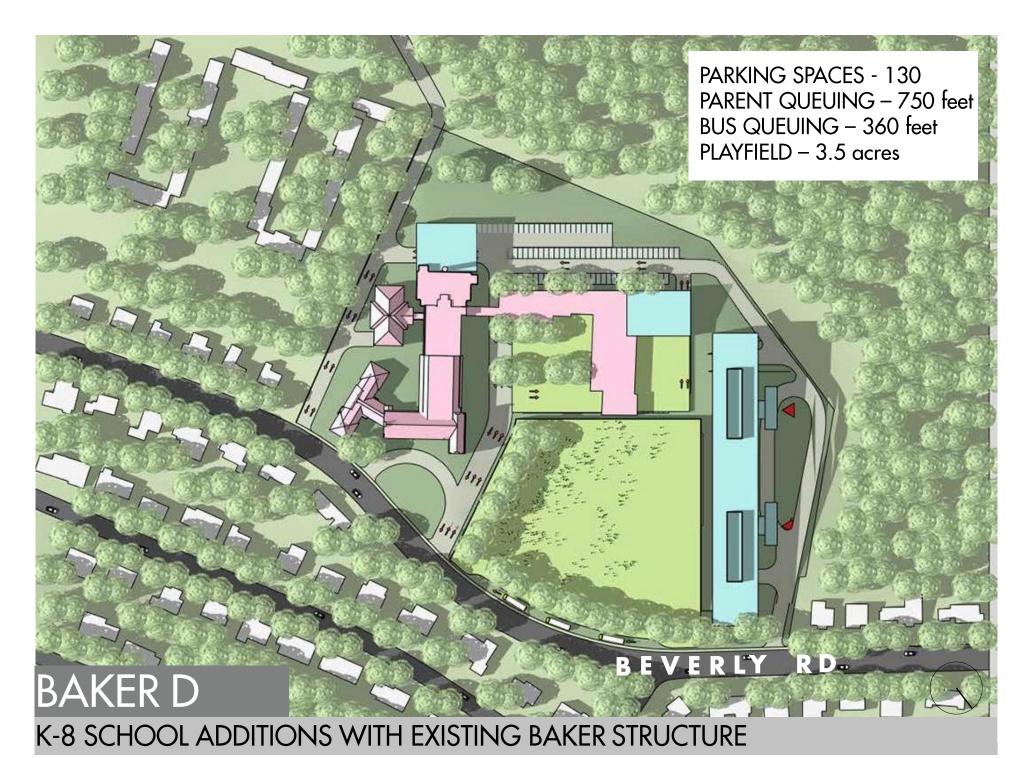




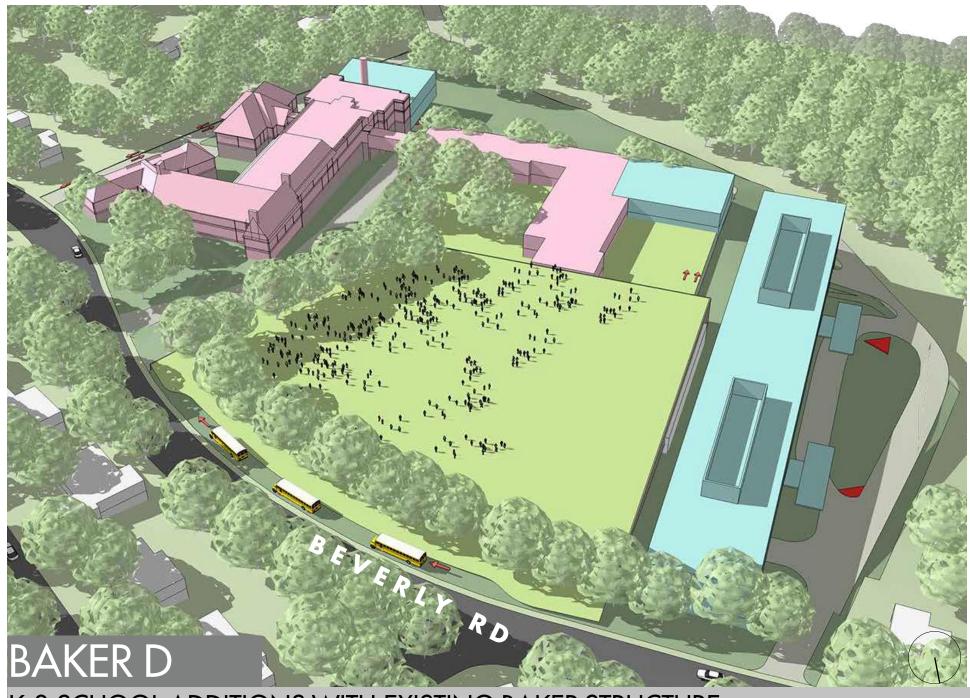
V ✓ ✓ Jonathan Levi Architects

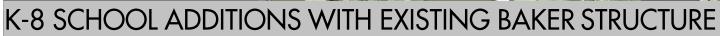


∆∠∧ Jonathan Levi Architects

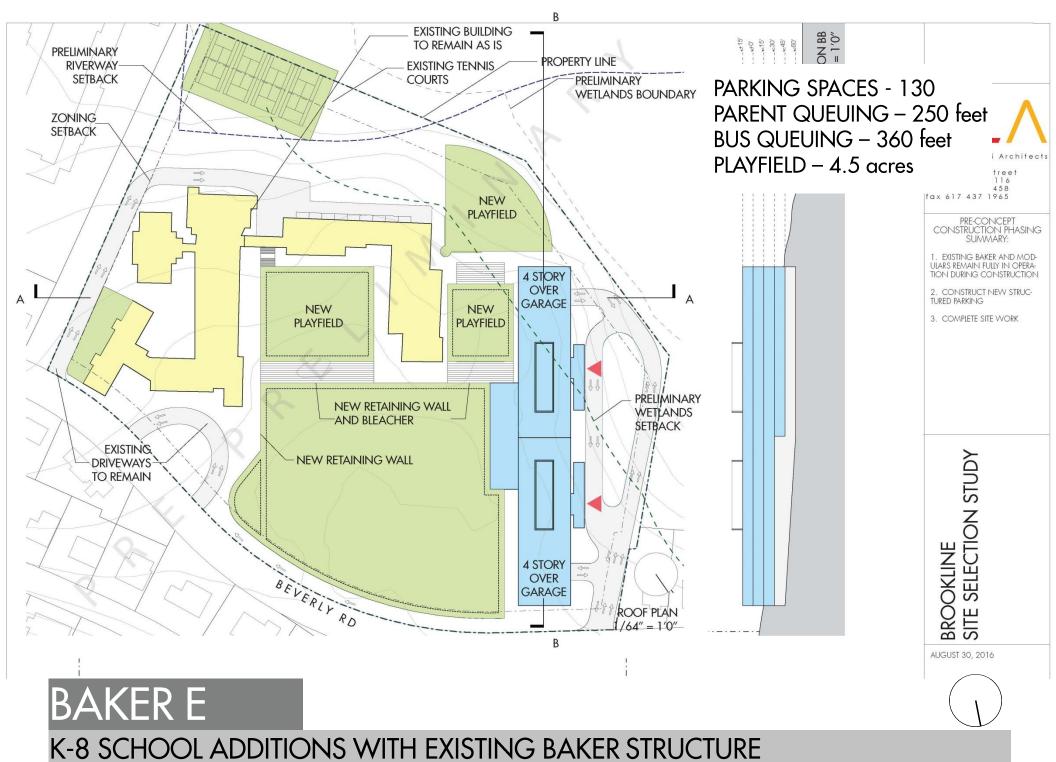


∆ ✓ ✓ Jonathan Levi Architects









SEPTEMBER 8, 2016 BROOKLINE 9TH ELEMENTARY SCHOOL SITE SELECTION STUDY (PRE-PRELIMINARY)

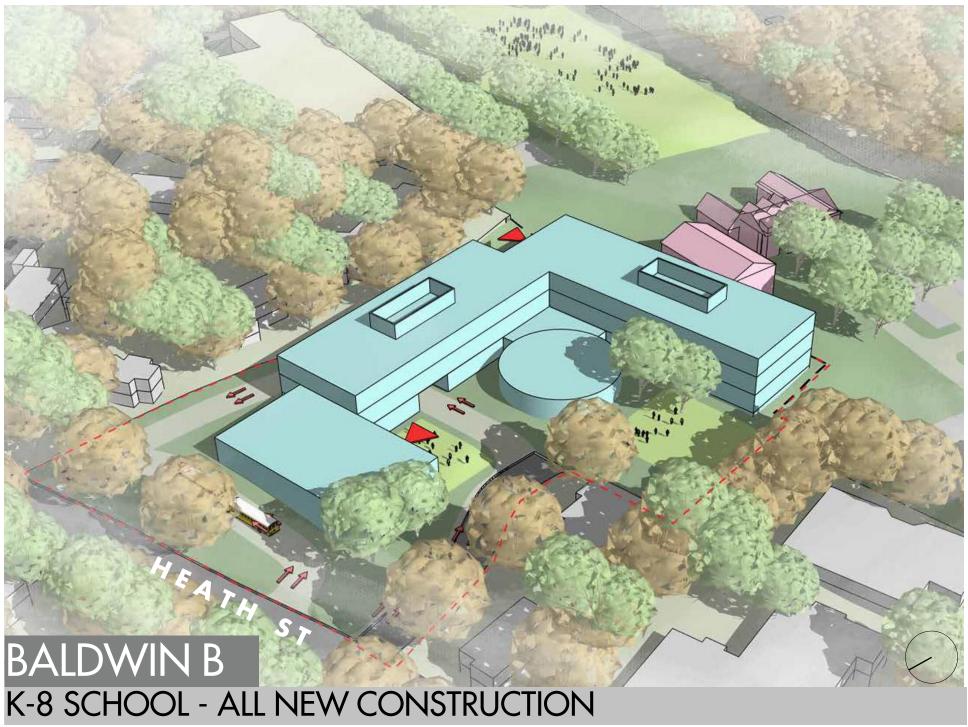
RELATIVE RATINGS:

+ Advantageous			
-o- Neutral	BAKER		
Disadvantageous	SITE	BAKER SITE COMMENTS	
Very Disadvantageous	SITE		
Location Factors			
	+	Baker has ability to improve existing congestion on Beverly Road by providing vehicle queuing space	
L.1 Traffic Impacts – Site, Local, Town-Wide		for both new and existing schools within site and off roadway.	
10 0 f 1 W III / DIII			
L.2 Safe Access for Walking/ Biking L.3 Fire Department Response Time	+	Comparatively small roadways with slower vehicular speeds Baker is comparatively far from Fire Station, with potentially more congested roadway access.	
	-		
L.4 CommunityUse	-0-	Little change from existing.	
L.5 Townscape Improvement	-0-	Little change from existing.	
L.6 Sustainability - Carbon Footprint	-0-	Neutral	
L.7 Bussing Required	-0-	Neutral. Possible impact on bussing to other schools not addressed.	
Site Size and Configuration			
S.1 School Footprint	+	Larger site allows most functional layout	
S.2 Parity with Other 8 K-8 Schools	+	Baker site most open.	
S.3 Makes Right-Sizing Baker More Efficient	+	Existing Baker School currently serving larger population than originally designed for the building.	
S.4 Program Displacement	-0-	No program displacement required	
S.5 Playgrounds, Recess and Fields		Delegy and to be a surrough of an engage and a short of	
S.5 Playgrounds, Recess and Fields	-	Baker reduces current amount of open space per student.	
S.6 Drop-off/Pick-up Queuing	+	Larger site allows most functional layout	
S.7 Bus Access / Drop-Off	-0-	Neutral	
S.8 Service Access-Deliveries, Refuse	+	Larger site allows most functional layout	
S.9 Separation of Pedestrians and Vehicles	+	Larger site allows most functional layout	
S.10 Overall Student Safety	+	Less urban/ congested sites are easier to monitor and control.	
S.11 Security - Controlled Access to Students	+	Less urban/ congested sites are easier to monitor and control.	
S.12 Topography	-0-	All sites have sloped topography.	
S.13 Storm Drainage	-0-	Neutral	
S.14 Proximity to Neighbors	+	Baker comparatively far from neighbors.	
S.15 Community Access/Use – Indoor and Outdoor	-0-	Little change from existing.	
S.16 Underground Obstacles	-0-	All sites haveledge.	
S.17 Landscape Conservation	-	Baker would remove several existing trees. Ideal orientation is east-west.	
S.18 Sustainability-Daylighting/Orientation	+		
S.19 Provides Future Expansion Potential	+	Large Site size allows for ability to expand.	
Schedule and Cost Risk Factors			
		Comparation large site size excists with level to average and but the	
R.1 Construction Duration	+	Comparatively large site size assists with layout areas, constructability.	
R.2 Construction Phasing	-0-	Limited phasing required to not interfere with existing school operations.	
R.3 Existing Building Demo	-0-	May not be required, depending on design alternative selected	
R.4 Hazardous Material Soil Removal	-0-	Comparatively small risk of soil contamination at an existing school site	
R.5 Hazardous Materials in Existing Buildings	-0-	May not be required, depending on design alternative selected	
R.6 Wetland Concerns	-	Baker adjacent to stream and wetlands.	
R.7 Development Process Complexity	+	Property already owned by Brookline and controlled by Brookline Public Schools	
R.8 Acquisitions - Schedule	+	Property already owned by Brookline and controlled by Brookline Public Schools	
R.9 Acquisitions - Cost Certainty	+	Property already owned by Brookline and controlled by Brookline Public Schools	
R.10 Potential Article 97 Challenge	-0-	Neutral	
R.11 Deed Restrictions	+	Property already owned by Brookline and controlled by Brookline Public Schools	
R.12 Permitting - Zoning	-0-	Some zoning relief likely recommended for all sites.	
Cost Range	\$85Mto		
	\$100M		
1	7=00		









RELATIVE RATINGS: Advantageous Neutral -0-**BALDWIN** Disadvantageous **BALDWIN SITE COMMENTS** SITE Very Disadvantageous Location Factors Small available site area at Baldwin limits vehicle queuing on-site, and would likely overflow to street L.1 Traffic Impacts – Site, Local, Town-Wide at peak times. Safe Access for Walking/Biking -0-Route 9 very busy, and can be intimidating to cross. L.3 Fire Department Response Time Baldwin is comparatively far from Fire Station, with potentially more congested roadway access. Community Use Baldwin would improve Soule Rec parking. + Townscape Improvement ittle change from existing. -0-Sustainability - Carbon Footprint Neutral -0-**Bussing Required** Baldwin would require most bussing. Possible impact on bussing to other schools not addressed. Site Size and Configuration S.1 School Footprint Site size affects ideal layout - Baldwin is a smaller site S.2 Parity with Other 8 K-8 Schools -0-Makes Right-Sizing Baker More Efficient Neutral -0-**Program Displacement** Baldwin option would displace current SPED use in existing building. Playgrounds, Recess and Fields Combined use with Soule Rec fields + S.6 Drop-off/Pick-up Queuing Baldwin has insufficient driveway length available for all car queuing on site. --Bus Access / Drop-Off Sufficient Bus drop off lane problematic at Baldwin. --S.8 Service Access-Deliveries, Refuse Service vehicle separation problematic at Baldwin. Separation of Pedestrians and Vehicles More challenging on tight sites. -0-S.10 Overall Student Safety Less urban/ congested sites are easier to monitor and control. + S.11 Security - Controlled Access to Students Less urban/ congested sites are easier to monitor and control. -0-S.12 Topography All sites have sloped topography. -0-Baldwin would eliminate greatest percentage of existing permeable surface S.13 Storm Drainage S.14 Proximity to Neighbors Baldwin has close proximity to neighbors S.15 Community Access/Use - Indoor and Outdoor Baldwin would add parking for Soule Rec. + S.16 Underground Obstacles All sites have ledge. -0-S.17 Landscape Conservation Baldwin would remove existing trees. S.18 Sustainability-Daylighting/Orientation Neutral -0-S.19 Provides Future Expansion Potential No room to expand at Baldwin site Schedule and Cost Risk Factors R.1 Construction Duration Comparatively small site size adversely affects layout areas, constructability. R.2 Construction Phasing No phasing required + R.3 Existing Building Demo Unknown complexity of demo of Baldwin School. R.4 Hazardous Material Soil Removal Comparatively small risk of soil contamination at an existing school site -0-R.5 Hazardous Materials in Existing Buildings Unknown extent of hazmats in Baldwin School. Wetland Concerns No adjacent wetlands + **Development Process Complexity** Property already owned by Brookline + R.8 Acquisitions - Schedule Property already owned by Brookline R.9 Acquisitions - Cost Certainty Property already owned by Brookline + R.10 Potential Article 97 Challenge Baldwin Options require shared parking with Soule. A challenge could affect viability of site. R.11 Deed Restrictions Baldwin has restricted use of Parks and Rec land. R.12 Permitting - Zoning -0-Some zoning relief likely recommended for all sites.

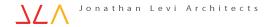
\$85Mto

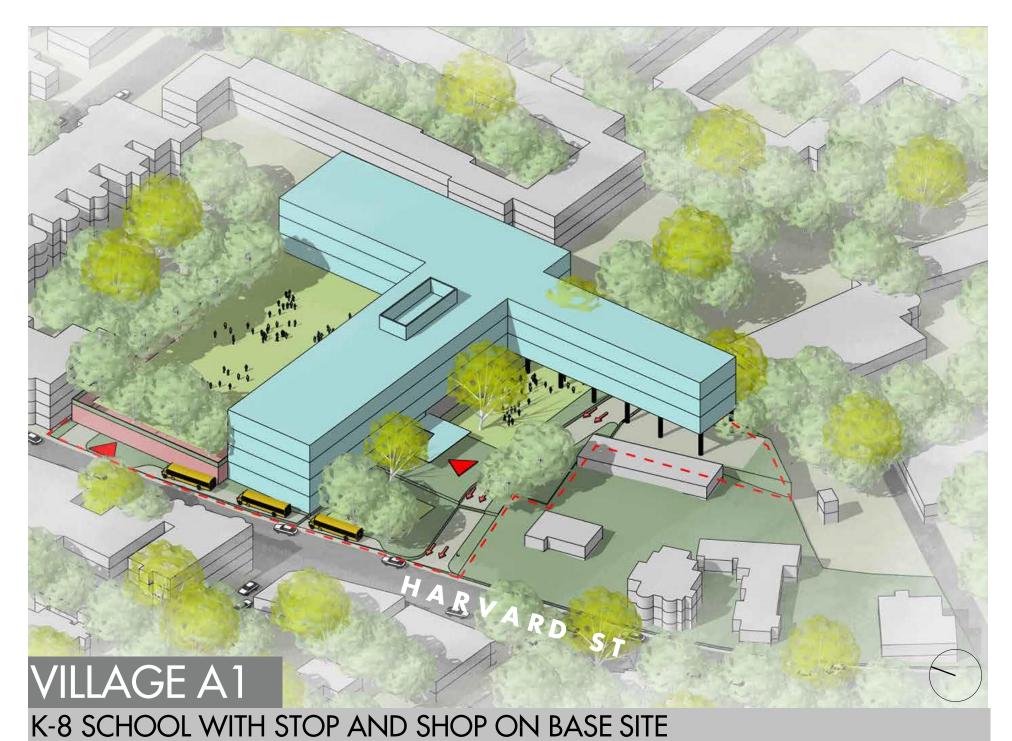
\$90M

Cost Range



K-8 SCHOOL WITH STOP AND SHOP ON BASE SITE

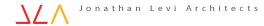






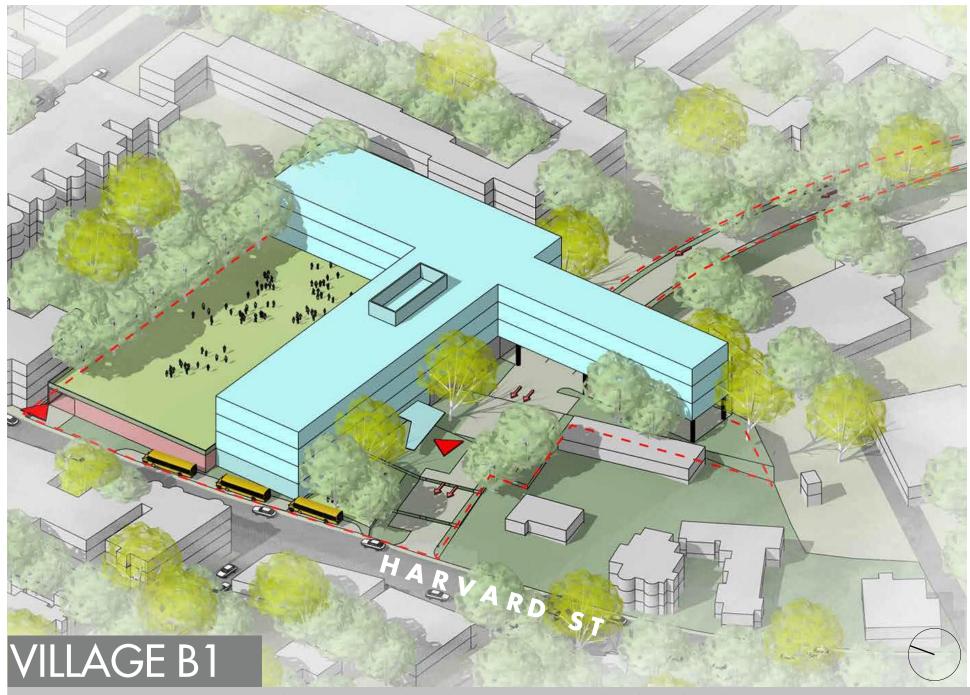


K-8 SCHOOL WITH STOP AND SHOP ON EXPANDED SITE



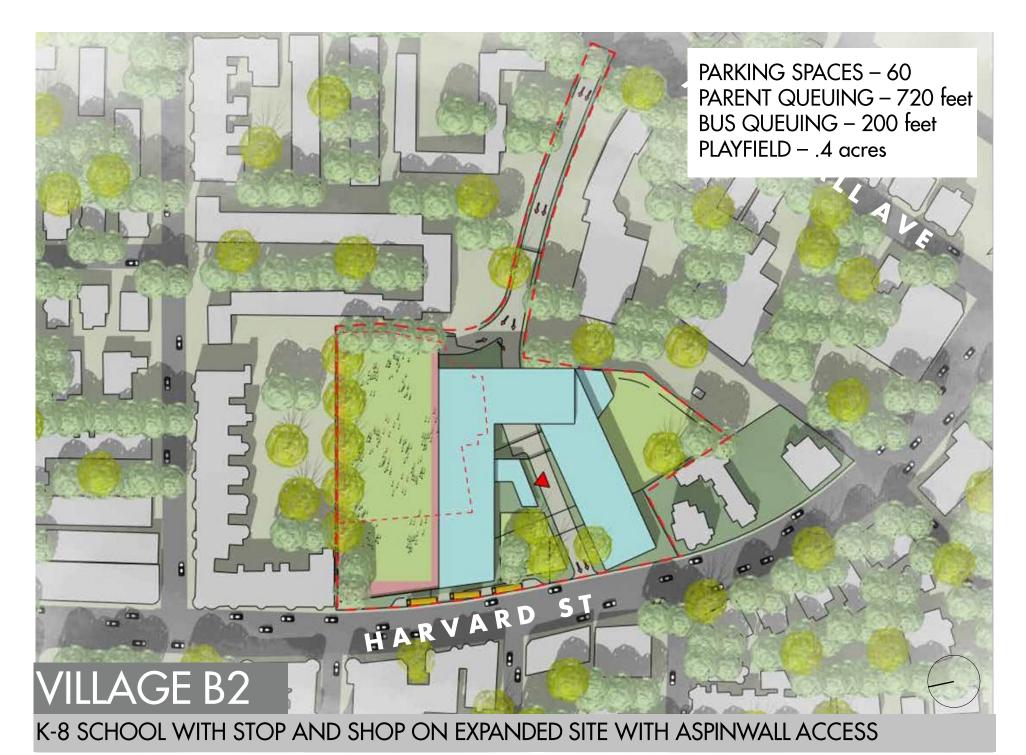


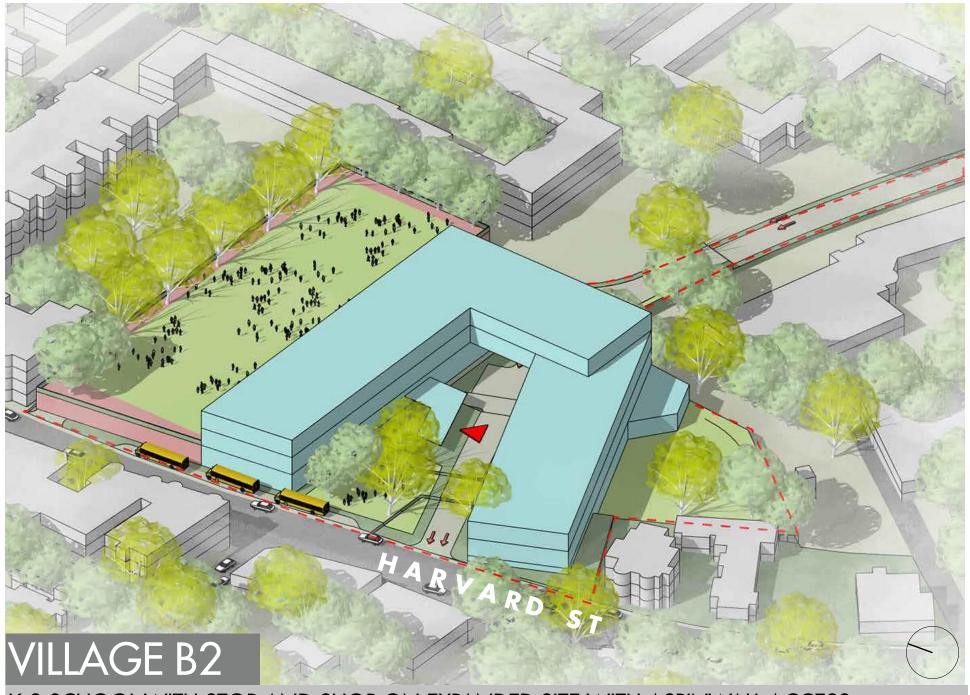




K-8 SCHOOL WITH STOP AND SHOP ON BASE SITE WITH ASPINWALL ACCESS





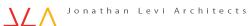


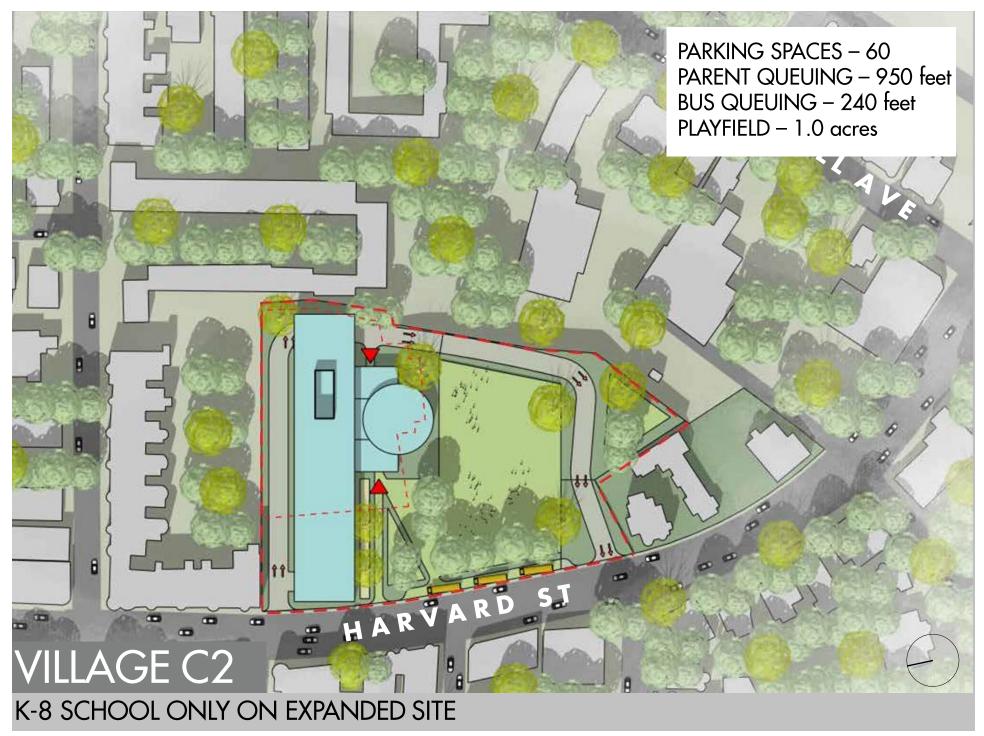
K-8 SCHOOL WITH STOP AND SHOP ON EXPANDED SITE WITH ASPINWALL ACCESS

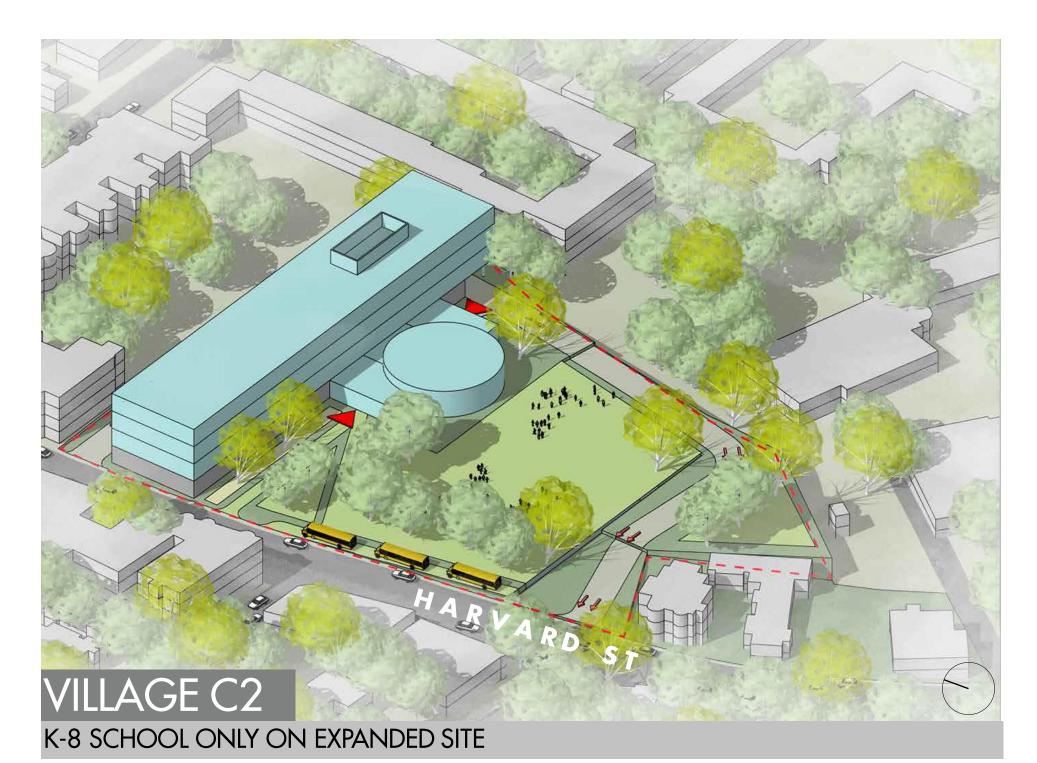












RELATIVE RATINGS:

RELATIVE RATINGS:				
+ Advantageous -o- Neutral VIII AGE SITE		i		
Disadvantageous	VILLAGE SITE		VILLA OF CITE CON AN AFRITC	
Very Disadvantageous	BASE	EXPANDED	VILLAGE SITE COMMENTS	
Location Factors				
	_	-		
L.1 Traffic Impacts – Site, Local, Town-Wide			Village mix of supermarket and school vehicles undesirable.	
L.2 Safe Access for Walking/Biking L.3 Fire Department Response Time	-	-	Harvard Street is very busy, and can be intimidating to cross. Baker and Baldwin are further from Fire Station, with potentially more congested roadway access.	
L.4 CommunityUse	+	+	Expanded Village site trades gas station and car wash for public space.	
L.4 Community ose	+	+	Expanded village site trades gas station and car wash for public space.	
L.5 Townscape Improvement	+	+	Village options would improve streetscape, Expanded option provides green space.	
L.6 Sustainability - Carbon Footprint	+	+	Village site has best proximity to public transportation and largest percentage of pedestrian use.	
L.7 Bussing Required	-0-	-0-	Neutral. Possible impact on bussing to other schools not addressed.	
Site Size and Configuration				
S.1 School Footprint	-	-	Site size affects ideal layout - Village is a smaller site	
S.2 Parity with Other 8 K-8 Schools	-	-	Village Site most Urban.	
S.3 Makes Right-Sizing Baker More Efficient	-0-	-0-	Neutral	
S.4 Program Displacement	-0-	-	Expanded Village would displace gas station and car wash.	
S.5 Playgrounds, Recess and Fields		-	Village requires rooftop artificial turf, and less sf of open space per student than any other K-8	
S.6 Drop-off/Pick-up Queuing	-	_	Smaller site allows less functional layout	
S.7 Bus Access / Drop-Off	-0-	-0-	Neutral	
S.8 Service Access-Deliveries, Refuse	-0-	-0-	Neutral	
S.9 Separation of Pedestrians and Vehicles	-	-0-	More challenging on tight sites.	
S.10 Overall Student Safety	-0-	-0-	Neutral	
S.11 Security - Controlled Access to Students	-	-	Police Dept noted proximity of school and grocery store at Village is inherently less controlled for security (comparable to Pierce School). Village rooftop open space not visible from street.	
S.12 Topography	-0-	-0-	All sites have sloped topography.	
S.13 Storm Drainage	-0-	-0-	Neutral	
S.14 Proximity to Neighbors	-	-	Village has close proximity to neighbors	
S.15 Community Access/Use – Indoor and Outdoor S.16 Underground Obstacles	-0-	+	Village expanded would add new community green. All sites haveledge.	
S.17 Landscape Conservation	-0-	-0-	Little removal of existing trees.	
S.18 Sustainability-Daylighting/Orientation	+	+	Ideal orientation is east-west.	
S.19 Provides Future Expansion Potential		-	No room to expand at Village base site	
5125 Trottaes Facure Expansion Fotential		-	No room to expand at vinage base site	
Schedule and Cost Risk Factors				
R.1 Construction Duration			Site size affects layout areas, constructability. Additionally, Village site would require extended	
			schedule to relocate and maintain access to Stop and Shop.	
R.2 Construction Phasing			Coordinating demo of existing Stop and Shop to limit down-time requires phasing.	
R.3 Existing Building Demo			Unknown complexity of demolition of Stop and Shop, Gas Station, car wash.	
R.4 Hazardous Material Soil Removal			Unknown extent of hazmats in soil below grocery (originally a factory), gas station, car wash.	
R.5 Hazardous Materials in Existing Buildings			Unknown extent of hazmats in Stop and Shop, Gas Station, car wash.	
R.6 Wetland Concerns	+	+	No adjacent wetlands	
R.7 Development Process Complexity	-		Village site not owned by Brookline, expanded site owned by multiple parties.	
R.8 Acquisitions - Schedule	-		Village site not owned by Brookline, expanded site owned by multiple parties Village site not owned by Brookline, expanded site owned by multiple parties.	
R.9 Acquisitions - Cost Certainty R.10 Potential Article 97 Challenge	-		Neutral	
R.11 Deed Restrictions	-0-	-0-	Village eminent domain taking would not allow grocery use, so long term lease likely required. Village	
mar beed nestrictions			access to Aspinwall Ave likely problematic.	
R.12 Permitting - Zoning	-0-	-0-	Some zoning relief likely recommended for all sites.	
Cost Range	\$110Mto	\$120Mto		
Ü	\$135M	\$145M		
	7-30	7 - 10111		

RELATIVE RATINGS:

RELATIVE RATINGS: + Advantageous					
-o- Neutral	BAKER BALDWIN		VILLAGE SITE		
Disadvantageous Very Disadvantageous	SITE	SITE	BASE	EXPANDED	COMMENTS
ocation Factors					
L.1 Traffic Impacts – Site, Local, Town-Wide	+		-	-	Baker has ability to improve existing congestion on Beverly Road by providing vehicle queuing space for both new and existing schools within site and off roadway. Baldwin queuing would likely overflow
1.2. C-f- A f W-Ilin- / Bilin-					to street at peak times. Village mix of supermarket and school vehicles undesirable.
L.2 Safe Access for Walking/ Biking	+	-0-	-	-	Route 9 and Harvard Street are very busy, and can be intimidating to cross.
L.3 Fire Department Response Time	-	-	+	+	Baker and Baldwin are further from Fire Station, with potentially more congested roadway access.
L.4 Community Use	-0-	+	+	+	Baldwin would improve Soule Rec parking. Expanded Village site trades gas station and car wash for public space.
L.5 Townscape Improvement	-0-	-0-	+	+	Village options would improve streetscape, Expanded option provides green space.
L.6 Sustainability - Carbon Footprint	-0-	-0-	+	+	Village site has best proximity to public transportation and largest percentage of pedestrian use.
L.7 Bussing Required	-0-	-	-0-	-0-	Baldwin would require most bussing. Possible impact on bussing to other schools not addressed.
iite Size and Configuration					
S.1 School Footprint	+	-	-	-	Site size affects ideal layout - Baldwin and Village are smaller sites
S.2 Parity with Other 8 K-8 Schools	+	-0-	-	-	Baker site most open. Village most Urban.
S.3 Makes Right-Sizing Baker More Efficient	+	-0-	-0-	-0-	Existing Baker School currently serving larger population than originally designed for the building.
S.4 Program Displacement	-0-	-	-0-	-	Baldwin option would displace current SPED use in existing building. Expanded Village would displac gas station and car wash.
S.5 Playgrounds, Recess and Fields	_	+		-	Baker reduces current amount of open space per student. Village requires rooftop artificial turf and
		l '			less sf of open space per student than any other K-8
S.6 Drop-off/Pick-up Queuing	+		-	-	Baldwin has insufficient driveway length available for all car queuing on site.
S.7 Bus Access / Drop-Off	-0-		-0-	-0-	Sufficient Bus drop off lane problematic at Baldwin.
S.8 Service Access-Deliveries, Refuse	+	-	-0-	-0-	Service vehicle separation problematic at Baldwin.
S.9 Separation of Pedestrians and Vehicles	+	-0-	-	-0-	More challenging on tight sites.
S.10 Overall Student Safety	+	+	-0-	-0-	Less urban/ congested sites are easier to monitor and control.
S.11 Security - Controlled Access to Students	+	-0-	_	_	Police Dept noted proximity of school and grocery store at Village is inherently less controlled for
	·	ľ			security (comparable to Pierce School). Village rooftop open space not visible from street.
S.12 Topography	-0-	-0-	-0-	-0-	All sites have sloped topography.
S.13 Storm Drainage	-0-	-	-0-	-0-	Baldwin would eliminate greatest percentage of existing permeable surface
S.14 Proximity to Neighbors	+	-	-	-	Baker comparatively far from neighbors, Baldwin and Village closer proximity to neighbors
S.15 Community Access/Use – Indoor and Outdoor	-0-	+	-0-	+	Baldwin would add parking for Soule Rec, Village expanded would add new community green.
S.16 Underground Obstacles	-0-	-0-	-0-	-0-	All sites have ledge.
S.17 Landscape Conservation	-	-	+	+	Baker and Baldwin would remove existing trees.
S.18 Sustainability-Daylighting/Orientation	+	-0-	+	+	ldeal orientation is east-west.
S.19 Provides Future Expansion Potential	+			-	Site size affects ability to expand.
chedule and Cost Risk Factors					
R.1 Construction Duration					Site size affects layout areas, constructability. Additionally, Village site would require extended
The Construction Duration	+	-			schedule to relocate and maintain access to Stop and Shop.
R.2 Construction Phasing	-0-	+			Coordinating demo of existing Stop and Shop to limit down-time requires phasing.
R.3 Existing Building Demo	-0-	-			Unknown complexity of demo Baldwin School, Stop and Shop, Gas Station, car wash.
R.4 Hazardous Material Soil Removal	-0-	-0-			Unknown extent of hazmats in soil below grocery (originally a factory), gas station, car wash.
R.5 Hazardous Materials in Existing Buildings	-0-	-0-			Unknown extent of hazmats in Soli below grocery (originally a factory), gas station, car wash.
R.6 Wetland Concerns	-0-	+	+	+	Baker adjacent to stream and wetlands.
R.7 Development Process Complexity	+	+	-		Village site not owned by Brookline, expanded site owned by multiple parties.
R.8 Acquisitions - Schedule	+	+	-		Village site not owned by Brookline, expanded site owned by multiple parties.
R.9 Acquisitions - Cost Certainty	+	+	-		Village site not owned by Brookline, expanded site owned by multiple parties.
R.10 Potential Article 97 Challenge	-0-	-	-0-	-0-	Baldwin Options require shared parking with Soule. A challenge could affect viability of site.
R.11 Deed Restrictions	+	-	-0-		Baldwin has restricted use of Parks and Rec land. Village eminent domain taking would not allow
					grocery use, so long term lease likely required. Village access to Aspinwall Ave likely problematic.
R.12 Permitting - Zoning	-0- \$9EM+0	-0- \$25M+0	-0- \$110M+o	-0- \$120M+o	Some zoning relief likely recommended for all sites.
Cost Range	\$85M to	\$85M to	\$110M to	\$120M to	
	\$100M	\$90M	\$135M	\$145M	

Next Steps

THE PATH TOWARDS FINAL SITE SELECTION



Path Towards Final Selection





Continue to Meet with Town Departments and Commissions

- Building Commission
- Park and Recreation Commission
- Planning Board
- Preservation Commission
- Conservation Commission
- Advisory Committee and related subcommittees



Upcoming Public Meetings



Site Selection Final Public Input

- **September 14: Open House at Baker School 8:00 a.m.**Town and School officials provide information, answer questions, and solicit input.
- September 22: Public Hearing on Site Selection Study Town Hall, 7:00 p.m.

 Members of the public comment on Site Selection to Joint Boards
- **September 28**: **Open House at Pierce School 6:30 p.m.** Town and School officials provide information, answer questions, and solicit input.
- October 13: Joint School Committee/Board of Selectmen meeting to make final site selection
 Brookline High School, 8:00 p.m.







For ongoing updates

www.brookline.k12.ma.us/school9

To provide written input

www.brookline.k12.ma.us/school9 Look for "email a question or comment" link

Upcoming Meetings

To be notified of upcoming School Committee meetings, sign up at www.brooklinema.gov/list.aspx