

PUBLIC SCHOOLS of **BROOKLINE**



Finance Subcommittee Presentation: Personnel, March 15, 2023

Agenda



- Personnel presentation FY23 (refresher)
- Personnel overview FY24 budget
- Comparison with other districts
- Impact of override on personnel

Personnel presentation FY23 (refresher)

| | FY22 | | | FY23 | | | | |
|---|----------|---------------|----------|---------------|----------|---------------|----------|---------------|
| | LE | Α | All | Funds | LE | Α | All | Funds |
| 111 | FTE | S | FTE | \$ | FTE | S | FTE | \$ |
| TOTAL | 1,260.50 | \$105,082,963 | 1,386.92 | \$112,541,308 | 1,280.30 | \$113,752,984 | 1,404.92 | \$122,214,473 |
| Student-Facing Educators | 1,118.01 | \$92,165,932 | 1,209.81 | \$97,774,443 | 1,135.44 | \$100,164,932 | 1,217.14 | \$106,597,955 |
| Classroom | 416.16 | \$37,089,443 | 430.41 | \$38,941,940 | 401.49 | \$38,786,568 | 438.46 | \$41,432,843 |
| - preK | 12.10 | \$1,103,583 | 23.15 | \$1,981,983 | 7.65 | \$695,380 | 26.52 | \$1,832,736 |
| - K-5 Professional | 171.20 | \$14,959,005 | 171.20 | \$15,572,390 | 165.10 | \$16,464,117 | 170.10 | \$16,953,925 |
| - K-5 Paraprofessional | 66.01 | \$2,821,959 | 66.01 | \$2,821,959 | 54.04 | \$2,347,557 | 61.44 | \$2,687,135 |
| - ELA | | | | | | | | |
| - ELA 6-8 | 16.20 | \$1,502,041 | 16.20 | \$1,502,041 | 16.20 | \$2,121,138 | 16.20 | \$2,121,138 |
| - ELA 9-12 | 21.50 | \$2,164,810 | 21.50 | \$2,164,810 | 21.50 | \$2,183,014 | 21.50 | \$2,183,014 |
| - Science | | | | | | | | |
| - Science 6-8 | 15.80 | \$1,476,295 | 15.80 | \$1,476,295 | 18.40 | \$1,823,776 | 18.40 | \$1,823,776 |
| - Science 9-12 | 24.00 | \$2,348,829 | 24.00 | \$2,348,829 | 23.00 | \$2,419,553 | 23.00 | \$2,419,553 |
| - SS | | | | | | | | |
| - SS 6-8 | 16.20 | \$1,559,838 | 16.20 | \$1,559,838 | 17.90 | \$1,788,854 | 17.90 | \$1,788,854 |
| - SS 9-12 | 19.00 | \$1,880,254 | 19.00 | \$1,880,254 | 19.80 | \$2,044,380 | 19.80 | \$2,044,380 |
| - Math | | | | | | | | 1/2-1 |
| - Math 6-8 | 20.90 | \$2,024,640 | 20.90 | \$2,024,640 | 19.40 | \$1,848,594 | 19.40 | \$1,848,594 |
| - Math 9-12 | 21.40 | \$2,180,856 | 21.40 | \$2,180,856 | 21.40 | \$2,203,174 | 21.40 | \$2,203,174 |
| - Advisory /Teacher Specialist Regular Education | | | | | | | | |
| - Advisory /Teacher Specialist Regular Education 6-8 | 7.40 | \$796,088 | 7.40 | \$796,088 | 5.40 | \$687,796 | 7.55 | \$869,109 |
| - Advisory /Teacher Specialist Regular Education 9-12 | 4.45 | \$445,367 | 7.65 | \$769,184 | 11.70 | \$1,107,390 | 15.25 | \$1,446,362 |
| - non FTE (Includes Stipends, ALL SUBS - LEVEL FUND) | | \$1,825,880 | | \$1,862,775 | 0.00 | \$1,051,845 | 0.00 | \$1,211,093 |
| Specialty | 206.84 | \$18,274,457 | 213.84 | \$19,379,303 | 185.30 | \$19,185,828 | 189.26 | \$19,859,870 |
| - K-12 Library Services | 14.10 | \$1,458,236 | 14.10 | \$1,458,236 | 13.00 | \$1,435,097 | 13.00 | \$1,435,097 |
| - K-12 Visual Arts | 16.74 | \$1,549,703 | 16.74 | \$1,549,703 | 15.20 | \$1,391,366 | 15.20 | \$1,391,366 |
| - K-12 Performing Arts/Music | 27.09 | \$2,493,261 | 27.09 | \$2,493,261 | 23.25 | \$2,381,894 | 23.25 | \$2,381,894 |
| - K-12 World Language | 48.02 | \$4,095,549 | 48.02 | \$4,095,549 | 47.30 | \$4,604,044 | 47.30 | \$4,604,044 |
| - K-12 Educational Technology and Information Sciences | 10.60 | \$1,057,148 | 10.60 | \$1,057,148 | 10.40 | \$1,133,243 | 10.40 | \$1,133,243 |
| - K-12 Wellness (PE, Health) | 30.04 | \$2,609,458 | 30.04 | \$2,609,458 | 29.80 | \$2,770,444 | 29.80 | \$2,770,444 |
| - K-12 Athletics | 3.00 | \$267,494 | 3.00 | \$268,310 | 4.00 | \$355,780 | 4.00 | \$355,780 |
| - K-12 English Language Education | 28.00 | \$2,744,665 | 28.00 | \$2,744,665 | 25.40 | \$2,574,624 | 25.40 | \$2,574,624 |
| - 9-12 Continuing and Technical Education | 5.55 | \$535,634 | 5.55 | \$535,634 | 6.25 | \$593,912 | 6.25 | \$593,912 |
| - Other specialty GenEd programs (e.g. SWS - see notes) | 23.70 | \$1,463,308 | 30.70 | \$2,567,338 | 10.70 | \$1,945,424 | 14.66 | \$2,619,466 |

Personnel presentation FY23 (refresher)

| | | FY22 | | | | FY23 | | |
|---|--------|--------------|--------|--------------|--------|--------------|--------|--------------|
| | LE | A | All | Funds | LE | A | All | Funds |
| Student Services (LC teacher, PT, OT, SLP, BCBA, psych, nurses, guidance/SWs, SPED paras, | 441.21 | \$30,972,443 | 511.76 | \$33,623,611 | 484.25 | \$34,449,158 | 520.42 | \$36,890,078 |
| - Student Services - preK | | | | | 6.15 | \$607,325 | 6.15 | \$607,325 |
| - Student Services - K-8 | 77.50 | \$7,214,140 | 77.50 | \$7,214,140 | 46.30 | \$2,218,177 | 46.30 | \$2,218,177 |
| - Student Services - K-8 Paraprofessional | 129.86 | \$4,248,808 | 176.41 | \$5,829,346 | 136.12 | \$5,359,130 | 174.07 | \$6,931,763 |
| - Student Services - K-8 (LC teacher, PT, OT, SLP, BCBA, psych, nurses, guidance/SWs, etc) | 121.60 | \$11,315,924 | 126.90 | \$11,901,138 | 150.03 | \$14,857,719 | 147.25 | \$15,655,574 |
| - Student Services - 9-12 | 0.00 | \$0 | 0.00 | \$0 | 28.28 | \$1,388,754 | 28.28 | \$1,388,754 |
| - Student Services - 9-12 Paraprofessional | 40.72 | \$1,490,223 | 52.12 | \$1,895,833 | 28.08 | \$1,173,951 | 28.08 | \$1,173,951 |
| - Student Services - 9-12 (LC teacher, PT, OT, SLP, BCBA, psych, nurses, guidance/SWs, etc) | 61.40 | \$5,629,960 | 68.70 | \$5,709,767 | 75.50 | \$7,401,590 | 76.50 | \$7,472,022 |
| - Student Services - Admin Support | 5.53 | \$379,588 | 5.53 | \$379,588 | 5.86 | \$418,244 | 5.86 | \$418,244 |
| - Student Services - Districtwide | 4.60 | \$693,800 | 4.60 | \$693,800 | 7.93 | \$858,733 | 7.93 | \$858,733 |
| - Student Services - non FTE (stipend) | | | | | 0.00 | \$165,536 | 0.00 | \$165,536 |
| Teaching and Learning (literacy/math specialists, edtech, etc) | 53.80 | \$5,829,589 | 53.80 | \$5,829,589 | 64.40 | \$7,743,378 | 69.00 | \$8,415,164 |
| - Teaching & Learning (curriculum coordinators) | 8.90 | \$1,205,768 | 8.90 | \$1,205,768 | 16.40 | \$2,117,793 | 17.40 | \$2,205,865 |
| - Teaching & Learning (literacy coaches) | 29.30 | \$3,138,457 | 29.30 | \$3,138,457 | 27.00 | \$3,035,003 | 30.60 | \$3,443,196 |
| - Teaching & Learning (Math Specialist) | 12.60 | \$1,270,588 | 12.60 | \$1,270,588 | 18.00 | \$1,923,280 | 18.00 | \$1,923,280 |
| - Teaching and Learning - Admin Support | 3.00 | \$214,777 | 3.00 | \$214,777 | 3.00 | \$235,683 | 3.00 | \$235,683 |
| - Teaching and Learning- non FTE (stipend) | 0.00 | \$0 | 0.00 | \$0 | 0.00 | \$431,619 | 0.00 | \$607,140 |
| Building-based/Staff Support Services | 113.69 | \$9,813,890 | 145.61 | \$11,396,596 | 111.56 | \$10,010,814 | 152.28 | \$11,810,365 |
| - Custodians | 42.43 | \$2,827,664 | 46.43 | \$3,085,994 | 42.38 | \$2,917,093 | 46.38 | \$3,165,472 |
| - Food Service | 0.00 | \$0 | 22.39 | \$706,569 | 0.00 | \$0 | 31.27 | \$1,088,535 |
| - IT Support | 5.00 | \$358,383 | 5.00 | \$358,383 | 6.00 | \$466,418 | 6.00 | \$466,418 |
| - Admin (Principals, VPs, Deans) | 34.55 | \$4,608,819 | 33.35 | \$4,776,245 | 32.80 | \$4,596,131 | 35.00 | \$4,863,085 |
| - Admin (Front office staff, Aides, etc) | 31.72 | \$2,019,024 | 38.44 | \$2,469,405 | 30.39 | \$2,031,173 | 33.64 | \$2,226,855 |
| Central Administration (anyone not primarily student facing/in a school) | 28.80 | \$3,103,141 | 31.50 | \$3,370,269 | 33.30 | \$3,577,238 | 35.50 | \$3,806,153 |
| - School Committee | 1.00 | \$90,459 | 1.00 | \$90,459 | 1.00 | \$91,409 | 1.00 | \$91,409 |
| - Superintendent Office | 2.00 | \$349,385 | 2.00 | \$349,385 | 2.00 | \$338,546 | 2.00 | \$338,546 |
| - Admin & Finance (including HR) | 11.00 | \$1,096,354 | 11.00 | \$1,096,354 | 11.00 | \$1,045,926 | 11.00 | \$1,045,926 |
| - Educational Equity | 1.00 | \$140,000 | 1.00 | \$140,000 | 2.00 | \$230,695 | 2.00 | \$230,695 |
| - Strategy & Performance | 6.50 | \$533,883 | 6.50 | \$533,883 | 8.50 | \$691,856 | 8.50 | \$691,856 |
| - Operations/Facilities Admin (incl. transportation) | 3.30 | \$328,117 | 6.00 | \$595,245 | 3.80 | \$407,973 | 6.00 | \$636,888 |
| - Student Services Admin | 2.00 | \$278,851 | 2.00 | \$278,851 | 2.00 | \$300,269 | 2.00 | \$300,269 |
| - Teaching & Learning Admin | 2.00 | \$286,092 | 2.00 | \$286,092 | 3.00 | \$470,564 | 3.00 | \$470,564 |

Personnel presentation FY23 (refresher)

- Intent to update the charts shown annually; staffing shortages in A&F have not made this level of detail yet possible for FY24 (hope to have this for future years, if not for later in FY24)
- However, we do have the FY24 proposed for the Town Allocation (1247.01) vs FY23 actual (1245.01) - an increase of 2.0 (custodians for larger Driscoll building as previously planned)

Agenda



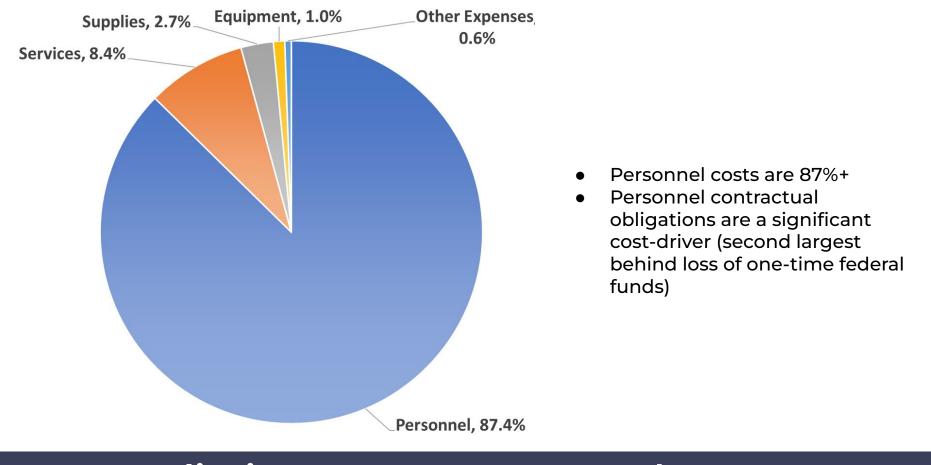
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FY24 Operating Budget Staff by Classification

(note: does not reflect adjustments proposed in revised budget)

| Personnel, by Major Job Classification | FTE | PERCENT |
|--|----------|---------|
| District Leadership/Support | 29.02 | 2.33% |
| School Leadership | 19.20 | 1.54% |
| Vice Principal/Curriculum Coordinators | 40.00 | 3.21% |
| Secretarial | 37.50 | 3.01% |
| Teachers | 829.33 | 66.51% |
| Paraprofessionals | 247.58 | 19.85% |
| Custodians | 44.38 | 3.56% |
| TOTAL PERSONNEL | 1,247.01 | 100.00% |

96+% unionized



PSB Preliminary Request By Budget Category

(note: does not reflect adjustments proposed in revised budget)

PSB staffing has followed enrollment trends

(92% of pre-pandemic staff / 91% of pre-pandemic students)

| Year | FTE | Notes |
|-----------------------|---------|--|
| 19-20 (Pre- pandemic) | 1378.4 | DESE actual educator data; does not include some categories, e.g. custodial |
| 20-21 | 1348.2 | outegones, e.g. easteanan |
| 21-22 | 1299.4 | |
| 22-23 | 1270.77 | FY23 projected FTE- still undergoing final verification with DESE (92% of pre-pandemic, compared to 91% of students) |

Source prior years: https://profiles.doe.mass.edu/profiles/teacher.aspx?orgcode=00460000&orgtypecode=5&leftNavId=817&

Personnel overview FY24 budget - overall

Information provided in FY24 budget book (Table 4d)

| <u>Area</u> | <u>FY23</u> <u>FTE</u> | <u>FY24</u> <u>FTE</u> | FY24 Personnel Budget* |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Schools | 444.37 | 444.37 | 43,247,496 |
| Teaching and Learning | 295.61 | 295.61 | 30,608,484 |
| Student Services | 430.38 | 430.38 | 34,931,378 |
| District Departments | 74.65 | 76.65 | 6,406,816 |
| TOTAL | 1245.01 | 1,247.01 | 115,194,174 |

note: does not reflect programmatic adjustments proposed in revised budget

- Schools: K-5 classroom teachers, K-1 classroom paras, building administration including general building aides and secretaries
- Teaching and Learning: 6-12 subject area teachers, literacy and math specialists and coaches, curriculum coordinators and secretaries supporting CCs
- Student Services: health services, special education educators (specialists and paraprofessionals), guidance, social workers, psychologists
- District Departments: custodial and food services, administration and finance, HR, educational equity, registration & enrollment, superintendent, school committee

Personnel overview FY24 budget - Schools

| <u>Area</u> | <u>FY23</u> <u>FTE</u> | <u>FY24</u> <u>FTE</u> | FY24 Personnel Budget* |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Schools | 444.37 | 444.37 | 43,247,496 |
| Teaching and Learning | 295.61 | 295.61 | 30,608,484 |
| Student Services | 430.38 | 430.38 | 34,931,378 |
| District Departments | 74.65 | 76.65 | 6,406,816 |
| TOTAL | 1245.01 | 1,247.01 | 115,194,174 |

- note: does not reflect programmatic adjustments proposed in revised budget
- Schools: K-5 classroom teachers, K-1 classroom paras, building administration including general building aides and secretaries

| <u>School</u> | FY23 FTE | FY24 FTE | FY24 Personnel Budget* |
|--|-------------|-------------|---------------------------|
| BEEP (Brookline Early Education Program) | 25.49 | 25.49 | 1,644,899 |
| Baker | 36.51 | 36.51 | 3,475,448 |
| Driscoll | 23.86 | 23.86 | 2,399,991 |
| Heath | 26.65 | 26.65 | 2,527,861 |
| Lawrence | 35.43 | 35.43 | 3,351,032 |
| Lincoln | 27.58 | 27.58 | 2,728,092 |
| Pierce | 36.44 | 36.44 | 3,201,951 |
| Ruffin Ridley | 47.30 | 47.30 | 4,074,475 |
| Runkle | 25.58 | 25.58 | 2,460,838 |
| Brookline High School | 159.53 | 159.53 | 17,382,909 |
| TOTAL | 444.37 | 444.37 | 43,247,496 |

Personnel overview FY24 budget - Teaching & Learning

| <u>Area</u> | <u>FY23</u> <u>FTE</u> | <u>FY24</u> <u>FTE</u> | FY24 Personnel Budget* |
|----------------------|---------------------------|---------------------------|---------------------------|
| Schools | 444.37 | 444.37 | 43,247,496 |
| Teaching & Learning | 295.61 | 295.61 | 30,608,484 |
| Student Services | 430.38 | 430.38 | 34,931,378 |
| District Departments | 74.65 | 76.65 | 6,406,816 |
| TOTAL | 1245.01 | 1,247.01 | 115,194,174 |

- note: does not reflect programmatic adjustments proposed in revised budget
- Teaching and Learning: 6-12 subject area teachers, literacy and math specialists and coaches, curriculum coordinators and secretaries supporting CCs

| <u>Area</u> | FY23 FTE | FY24 FTE | FY24 Personnel Budget* |
|------------------------------------|-------------|-------------|---------------------------|
| Office of Teaching and Learning | 5.00 | 5.00 | 665,318 |
| Curriculum Areas & Programs | | | |
| - K-8 English Language Arts | 51.35 | 51.35 | 5,488,870 |
| - K-8 Mathematics | 36.42 | 36.42 | 3,882,697 |
| - K-8 Science | 20.20 | 20.20 | 2,029,993 |
| - K-8 Social Studies | 20.67 | 20.67 | 2,137,230 |
| - K-8 World Language | 27.30 | 27.30 | 2,646,088 |
| - K-12 Educ. Tech. and Libraries | 24.00 | 24.00 | 2,592,261 |
| - K-12 Performing Arts | 27.07 | 27.07 | 2,871,997 |
| - K-12 Health and Wellness | 30.76 | 30.76 | 3,045,609 |
| - K-12 Visual Arts | 17.54 | 17.54 | 1,703,169 |
| - English Learning Education (ELE) | 27.30 | 27.30 | 2,889,288 |
| - Steps to Success (STS) | 8.00 | 8.00 | 655,964 |
| TOTAL | 295.61 | 295.61 | 30,608,484 |

Personnel overview FY24 budget - Student Services

| <u>Area</u> | <u>FY23</u> <u>FTE</u> | <u>FY24</u> <u>FTE</u> | FY24 Personnel Budget* |
|-----------------------|---------------------------|---------------------------|---------------------------|
| Schools | 444.37 | 444.37 | 43,247,496 |
| Teaching and Learning | 295.61 | 295.61 | 30,608,484 |
| Student Services | 430.38 | 430.38 | 34,931,378 |
| District Departments | 74.65 | 76.65 | 6,406,816 |
| TOTAL | 1245.01 | 1,247.01 | 115,194,174 |

- note: does not reflect programmatic adjustments proposed in revised budget
- Student Services: health services, special education educators (specialists and paraprofessionals), guidance, social workers, psychologists

| <u>Area</u> | FY23 FTE | FY24 FTE | FY24 Personnel Budget* |
|---|-------------|-------------|---------------------------|
| Office of Student Services | 5.80 | 5.80 | 604,958 |
| Student Services Departments & Programs | | | |
| - K-12 Guidance | 45.60 | 45.60 | 4,725,626 |
| - PreK-12 Psychological Services | 22.70 | 22.70 | 2,301,251 |
| - School Medical and Health Services | 19.19 | 19.19 | 1,915,187 |
| - School Therapeutic Services | 49.60 | 49.60 | 5,120,984 |
| - K-8 Special Education | 205.60 | 205.60 | 13,575,795 |
| - 9-12 Special Education | 80.89 | 80.89 | 6,564,259 |
| - Out-of-District Programming | 1.00 | 1.00 | 123,318 |
| TOTAL | 430.38 | 430.38 | 34,931,378 |

Personnel overview FY24 budget - District Departments

| <u>Area</u> | <u>FY23</u> <u>FTE</u> | <u>FY24</u> <u>FTE</u> | FY24 Personnel Budget* |
|-----------------------------|---------------------------|---------------------------|---------------------------|
| Schools | 444.37 | 444.37 | 43,247,496 |
| Teaching and Learning | 295.61 | 295.61 | 30,608,484 |
| Student Services | 430.38 | 430.38 | 34,931,378 |
| District Departments | 74.65 | 76.65 | 6,406,816 |
| TOTAL | 1245.01 | 1,247.01 | 115,194,174 |

| <u>Area</u> | FY23 FTE | FY24 FTE | FY24 Personnel Budget* |
|----------------------------|-------------|-------------|---------------------------|
| Superintendent | 3.00 | 3.00 | 464,417 |
| School Committee | | | |
| Educational Equity | 1.47 | 1.47 | 239,218 |
| Administration and Finance | 63.68 | 65.68 | 5,122,717 |
| Strategy and Performance | 6.50 | 6.50 | 580,464 |
| тот | AL 74.65 | 76.65 | 6,406,816 |

- note: does not reflect programmatic adjustments proposed in revised budget
- District Departments: custodial and food services, administration and finance, HR, educational equity, registration & enrollment, superintendent, school committee

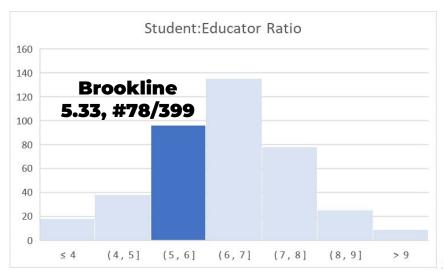
Agenda



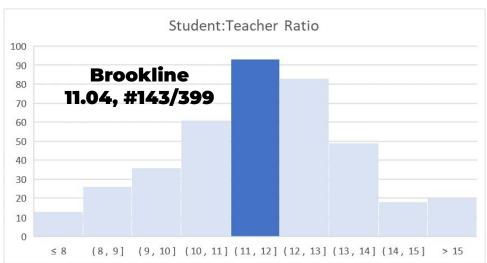
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Staffing comparison with other MA districts

399 MA school districts provided information in 21-22 (current year not yet published by DESE)







All data taken from publicly available data at https://profiles.doe.mass.edu/

Staffing comparison with other MA districts

(focus on districts against which we have previously benchmarked)

Brookline is towards lower (but not lowest ratios); FY23 staffing has been further reduced.

| Second High Park | 2021-22 Enrollment (District) | 2021-22 Educators FTE Count | Stu:Ed | 2021-22 Teachers FTE Count | Stu:Tea | |
|--------------------------|-------------------------------|-----------------------------|--------|----------------------------|---------|--|
| Brookline 6,928 | 6,928 | 1,299.4 | 5.33 | 627.4 | 11.04 | |
| Peer districts | | | 2 | | | |
| 1. Acton Boxborough | 5,186 | 785.1 | 6.61 | 401.2 | 12.93 | |
| 2. Arlington | 5,866 | 890.7 | 6.59 | 469.7 | 12.49 | |
| 3. Belmont | 4,356 | 520.3 | 8.37 | 282.5 | 15.42 | |
| 4. Lexington | 6,790 | 1,144.2 | 5.93 | 614.5 | 11.05 | |
| 5. Needham | 5,515 | 871.9 | 6.33 | 438.3 | 12.58 | |
| 6. Newton | 11,974 | 2,110.0 | 5.67 | 1,108.7 | 10.80 | |
| 7. Wellesley | 4,290 | 860.7 | 4.98 | 389.7 | 11.01 | |
| 8. Winchester | 4,362 | 601.1 | 7.26 | 355.9 | 12.26 | |
| Adjacent urban districts | | | | | | |
| Boston | 46,169 | 8,457.5 | 5.46 | 4,256.0 | 10.85 | |
| Cambridge | 6,612 | 1,472.5 | 4.49 | 755.9 | 8.75 | |

Educators includes other staff categories such as administrators, paraprofessionals, counselors, librarians, nurses, psychologists, social workers, etc.

All data taken from publicly available data at https://profiles.doe.mass.edu/

Reminder that these analyses are on 21-22 comp data

PSB staffing has followed enrollment trends

(92% of pre-pandemic staff / 91% of pre-pandemic students)

| Year | FTE | | Notes | |
|-----------------------|------------------|--|--|--|
| 19-20 (Pre- pandemic) | 1378.4 1348.2 | | DESE actual educator data; does not include some categories, e.g. custodial | |
| 20-21 | | | | |
| 21-22 | 1299.4 | | | |
| 22-23 | 1270.77 | | FY23 projected FTE- still undergoing final verification with DESE (92% of pre-pandemic, compared to 91% of students) | |

Source prior years: https://profiles.doe.mass.edu/profiles/teacher.aspx?orgcode=00460000&orgtypecode=5&leftNavId=817&

We know PSB FY23 FTE is down from prior-year analysis just shown, but don't have other districts' data for comparison

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Operating Override Calculations w/ Personnel Info

Programmatic adjustments reduce FTE; 11.08 new FTE requested (but BEEP personnel costs offset by tuition)

| | FY24 (v3) | FY25 | FY26 | Personnel #s | Notes |
|----------------------------|---------------|---------------|---------------|---------------------------|--|
| Town Allocation | \$127,002,815 | \$131,648,054 | \$135,674,677 | | |
| PSB Projected Budget | \$131,864,685 | \$138,196,490 | \$144,726,604 | 1247.01 | +2.0 from FY23 actual (Driscoll custodial) |
| INITIAL GAP | \$4,861,780 | \$6,548,436 | \$9,051,927 | | |
| Programmatic Adjustments | \$1.85M | \$1.95M | \$2.95M | FTE impact TBD | Adjustments are not yet public |
| SUBSEQUENT GAP | \$3,011,780 | \$4,598,436 | \$6,101,927 | | |
| Full-day BEEP | N/A | \$0 | \$0 | +5.58 (FY25) | FTE cost offset by projected increased tuition |
| Athletics Support | \$135,000 | \$282,960 | \$296,542 | +1.5 (FY24); + 1.0 (FY25) | Funds also included for additional days for existing staff |
| Student Services Support | \$240,000 | \$251,520 | \$263,593 | +2.0 (FY24) | |
| South Brookline No-Fee Bus | \$200,000 | \$200,000 | \$200,000 | N/A | Service cost only |
| World Language redesign | \$115,000 | \$120,520 | \$126,305 | +1.0 (FY24) | |
| SUBTOTAL NEW INITIATIVES | \$690,000 | \$855,000 | \$886,440 | 11.08 FTE | 5.5 FTE from LEA |
| NEW GAP (OVERRIDE REQUEST) | \$3,701,780 | \$5,453,436 | \$6,988,367 | | |
| NEW PROJECTED BUDGET | \$130,704,685 | \$137,101,490 | \$142,663,044 | | |

<u>Without</u> override funding: \$3.7M operating gap in FY24 = significant personnel reductions

- New initiatives will not be funded (~\$700K, 5.5 FTE).
- Significant changes to staffing to close remaining \$3M gap:
 - For example, @\$78K, equivalent to 39 FTE out of 829.33
 FTE (Unit A teachers), ~5%
 - Increased class sizes and caseloads
 - Program removal/significant reductions (in addition to the \$1.85M in reductions already identified)
 - Student Support implications

These reductions will be on top of the programmatic adjustments.

| Programmatic Adjustments | \$1.85M | \$1.95M | \$2.95M |
|--------------------------|---------|---------|---------|
|--------------------------|---------|---------|---------|

With override funding, PSB will remain one of the best school districts in the Commonwealth

- Continue to serve all students at high levels with outstanding academic programs and robust student service/support programs
- Maintain, attract and retain a highly-skilled workforce
- Programmatic reductions will still be necessary

| | | 7 | |
|--------------------------|---------|---------|---------|
| Programmatic Adjustments | \$1.85M | \$1.95M | \$2.95M |

Discussion



New Initiative 1: Full-Day BEEP

NEED:

- BEEP's current 8am to 12:15 pm programming is outdated and does not work for many families.
- BEEP been in most elementary schools and due to enrollment challenges was moved.

APPROACH:

- Extend BEEP program to match elementary school day (8am-2:30pm)
- Reestablish BEEP's inclusive classrooms in the Public Schools of Brookline.

Together, these will optimize learning experiences for children and families and align with the district's values of high achievement for all and educational equity.

Override Request: \$0

Cost initially scoped at \$600K starting in FY24; subsequently staff planning revealed (1) an FY25 start was better and (2) increased revenues from full-day programming would offset the cost.

FY25 FTE Increases:

- 18 General Education/Inclusive PK Teachers from .85 to 1.0 FTE
- ~32 Paraprofessionals: .67 to .85 FTE
- Remainder of BEEP Educators (42) no increase

FY25 Tuition (proj.): \$17,500 (FY24: \$12,210, up 43%)

- School week from 21.25 to 31.7 hours (up 49%)
- Other programs currently charge \$16,000-\$20,150 (BEEP with extended day pays \$19,297/year)
- Anticipated enrollment of 190-217 tuition paying seats

New Initiative 2: Athletics Support

NEED:

- 25% growth in participation from FY14 to FY23
- Activities 275 calendar days/year, 70% of those off campus
- FY15: 1.5FTE staff reduction
- 120+ staff to supervise, support, and develop

APPROACH:

Year 1 (FY24):

- Maintain current programming improve experience
- Account for 25% growth and increased complexities

Year 2 (FY25) on:

- Improve communication and supervision of coaches, students, events
- Develop student leadership program
- Integrate athletics into BHS DEI programming
- Build inclusive Unified Sports programming

Override Request: \$135K in FY24 to \$297K in FY26

FY24 FTE Increases

- Administrative Asst from 0.5 to 1.0 FTE (return FY15 position)
- Asst Athletic Trainer 1.0 FTE (return FY15 position
- Asst to the Athletic Director increase 30 contracted days
- Athletic Director increase 31 contracted days

FY25 FTE increases

 Add 1.0 FTE supervisory position

New Initiative 3: Student Services Support

NEED*:

- In FY21 due to COVID financial constraints, one of the three PK-8 Special Education Directors was removed from the budget. The Special Education Program Review (external evaluation) completed in FY22 identified this as a deficiency to be corrected.
- COVID health services-specific state grant funding has supported a 1.0 FTE nurse that in addition to supporting COVID needs, has been instrumental in providing additional needed medical support. The deputy superintendent has recommended that position be funded.

APPROACH:

• Fund 2.0 FTE.

Override Request: \$240K in FY24 to \$263K in FY26

FY24 FTE Increases

- 1.0 FTE PK-8 Special Education Director
- 1.0 FTE Nurse

*Also discussed on November 21, 2022 SC meeting https://www.youtube.com/live/NZTJIIbVHTs?feature=share&t=2704 and https://www.brookline.kl2.ma.us/cms/lib/MA01907509/Centricity/Domain/62/_11.21.2022%20OSS%20School%20Committee%20Update.pdf

New Initiative 4: S. Brookline Fee-Free Bus

NEED:

- Students and caregivers in South Brookline had previously expressed the need for reliable student transportation to BHS for those without access to cars. The MBTA bus had not been reliable.
- PSB added two AM buses and one PM bus in 2018 with a \$400 fee to access the bus which is a burden to families, especially those with more than one HS student. In comparison, K-8 students who qualify to ride the bus do not pay a fee.
- Currently 120 students pay to ride the bus (\$48K in fees per year).
- Survey in early 2023 indicates ridership would increase if fee were removed.

APPROACH:

Provide bus service without fee.

Override Request: \$200K starting in FY24

- No FTE increase
- Funds requested will remove the current \$400 fee and allow for additional AM/PM buses needed for projected increase in ridership based on survey results.

New Initiative 5: World Language Redesign

NEED:

 Elementary World Language was funded in 2008 but was not implemented as initially structured.
 WL program review is currently being bid out for completion by early FY24 and we anticipate program recommendations.

APPROACH:

- Use recommendations from WL program review to redesign K-12 WL program to enhance language learning.
- Opportunity to consider recommendations from this year's English Language Learner program review on immersion/bilingual programming.

Override Request: \$115K in FY24 to \$126K in FY26

FY24 FTE Increases

 1.0 FTE Program Design Coordinator/Specialist

Redesign anticipated for 3 years requiring both visioning and practicalities of implementation such as scheduling. Years 1-2 for design, year 3 for pilot.

Redesign is intended to be scoped not to exceed current costs of K-5 World Language.