

MICHAEL DRISCOLL SCHOOL

Brookline, MA



OPM Monthly Project Update Report

November 2020

FS	SD	DD	CD	BIDDING	CONSTRUCTION	CLOSEOUT	SITE
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With the spread of Covid-19 still an ongoing concern during the month of November, the Project Team has continued holding meetings online. Despite the uncertainty of today's environment, the Project Team continues to mindfully push ahead to maintain progress.



Washington Street Entrance

During the month of November, Gilbane continued to develop the Construction Management Plan (CMP). In October, the Building Commission authorized Gilbane to bring on Vanasse (VAI) to review the CMP to ensure that the logistics plan provides the safest pedestrian and traffic routing patterns. The VAI report was issued in November and Gilbane has updated their plan to reflect VAI's comments. The CMP is in review with various Town departments and has not yet been approved.



View into Cafeteria

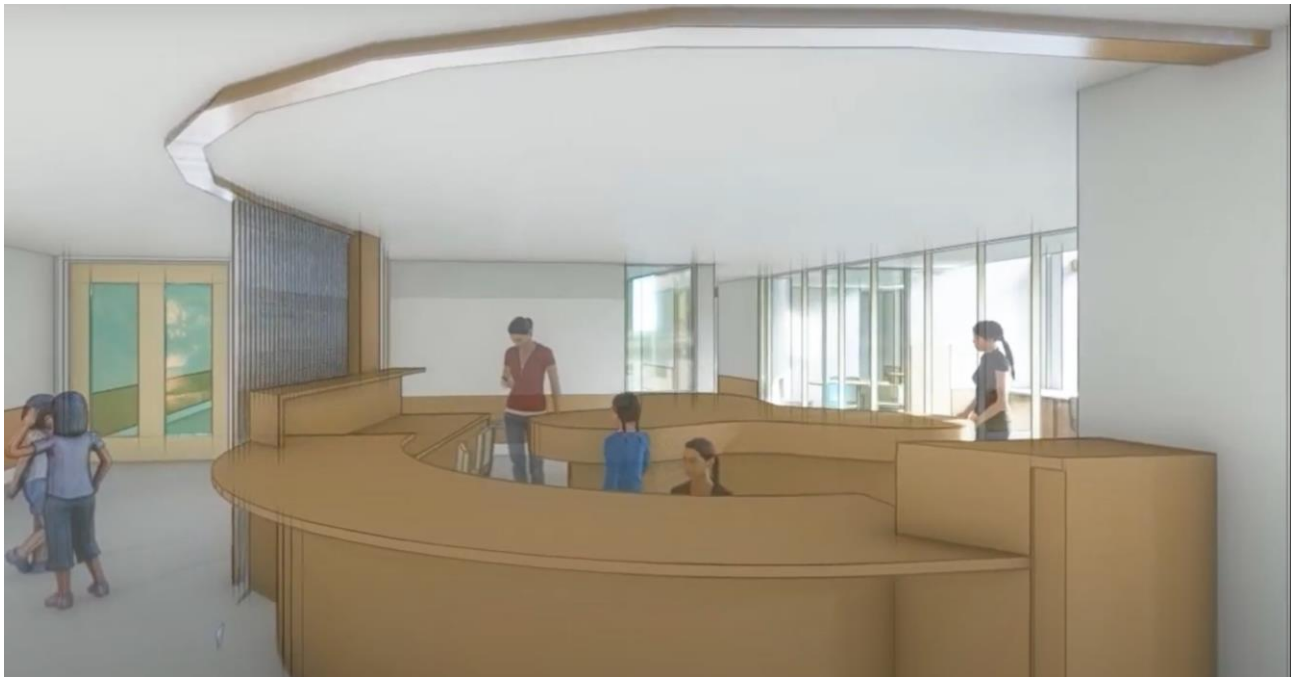
The Project Team has met with commercial abutters over the past several months to better understand their needs, access, and building functions that need to be maintained during construction. Several of the abutters have expressed concerns regarding the proposed logistics plans. The Project Team continues to work with the commercial abutters, several potential compromises have been identified and the team continues to vet these ideas with Town stakeholders.



View to Balcony at Project Area

Jonathan Levi Architects (JLA) issued the 90% CD Pricing Set Documents on November 20, 2020. JLA's estimator, CHA, and Gilbane will be reviewing the documents and providing an initial estimate on December 14, 2020. These estimates will be reconciled by December 18, 2020.

In early November, BR+A Consulting Engineers were selected at the Commissioning Agent for the Project. The Building Commission approved their contract on November 10, 2020. In mid-November, Leftfield hired DM Berg to provide structural peer review services, and SLS Consulting, Inc. to provide required third party fire review services. These proposals are included in OPM Contract Amendment No. 5, attached. The 90% CD Pricing Documents were provided to the three firms listed above who will be reviewing and providing comments in mid-December.



I. TASKS COMPLETED THROUGH NOVEMBER 2020

The following tasks were completed in the month of November 2020:

- 11/02/20 Commissioning Agent Selection Committee Meeting
- 11/02/20 Meeting to review project central filing system with Town
- 11/04/20 Central Register and COMMBUYS advertisement for Trade Contractor Prequalification Request for Qualifications
- 11/04/20 Trade Contractor Prequalification Request for Qualifications posted
- 11/04/20 Leftfield prepared and submitted the October OPM Monthly Report
- 11/05/20 District Staff/Project Team Meeting to review status of tasks on the Project Actions Log.
- 11/05/20 ZBA Hearing
- 11/10/20 November Building Commission Meeting
- 11/12/20 District Staff/Project Team Meeting to review status of tasks on the Project Actions Log.
- 11/19/20 District Staff/Project Team Meeting to review status of tasks on the Project Actions Log.
- 11/19/20 Proposals for 3rd Party Fire Review Services Received
- 11/19/20 Proposals for Structural Peer Review Services Received
- 11/20/20 90% CD Pricing Set Issued
- 11/24/20 Page Turn Review with IT Department
- 11/30/20 Meeting to review project central filing system with Town

II. TASKS PLANNED FOR DECEMBER 2020

The following tasks are planned for the month of December 2020:

- 12/01/20 Page Turn Review of MEP Drawings with Town / School Depts
- 12/02/20 Leftfield prepared and submitted the November OPM Monthly Report
- 12/02/20 Trade Contractor Statements of Qualification (SOQs) due to Leftfield
- 12/03/20 District Staff/Project Team Meeting to review status of tasks on the Project Actions Log.
- 12/03/20 Page Turn Review of A/V and Theater with Town / School Depts
- 12/03/20 Meeting to review Construction Management Plan with Traffic Dept
- 12/04/20 Page Turn Review with Fire Department
- 12/04/20 Page Turn Review of Outlet Locations
- 12/07/20 December Building Commission Meeting
- 12/09/20 (Tentative) Prequalification Committee Kickoff Meeting
- 12/10/20 Working Group meeting to prep for November SBAC meeting.
- 12/10/20 District Staff/Project Team Meeting to review status of tasks on the Project Actions Log.
- 12/10/20 Meeting with Eversource to review Mass Save progress
- 12/15/20 Meeting with Commercial Abutters to review CMP
- 12/16/20 90% CD Cost Estimate Reconciliation Meeting – Day 1
- 12/17/20 School Building Advisory Committee Meeting to discuss design, budget and schedule updates.
- 12/17/20 School Committee Project Update
- 12/18/20 90% CD Final Documents to be issued
- 12/18/20 90% CD Cost Estimate Reconciliation Meeting – Day 2
- 12/24/20 District Staff/Project Team Meeting to review status of tasks on the Project Actions Log.
- 12/31/20 District Staff/Project Team Meeting to review status of tasks on the Project Actions Log.



View of Typical Classroom

III. PROJECT BUDGET OVERVIEW

Expenditures against the budget totaled \$481,714.39 this month, which consisted of OPM, Designer and Designer Consultant fees for the Construction Documents Phase Services and CM fees for Preconstruction Services.

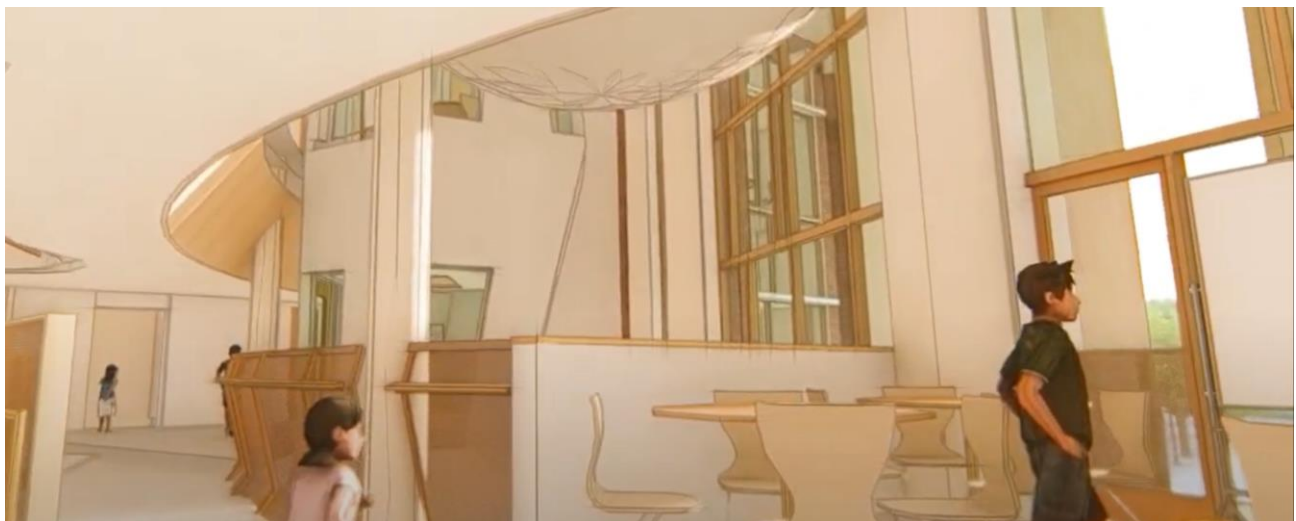
The attached Budget Report incorporates the pending OPM Contract Amendment No. 5 for \$11,770.00 to represent the impact to the Total Project Budget of this amendment. Refer to Section VI – Contract Amendment/Budget Transfers for an explanation of OPM Contract Amendment No. 5.

Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated November 30, 2020.

IV. PROJECT SCHEDULE OVERVIEW

The Project continued into the Zoning Board of Appeals on November 5, 2020 where zoning relief was requested and approved for building height, mechanical penthouse height, setback from Washington Street, number of on-site parking spaces, and number of loading docks. The ZBA added a requirement to provide screening in the form of plantings or some sort of fencing between the existing parking area and Washington Street. The Project remains on track to obtain a Building Permit from the Planning Board.

The 90% CD Pricing Set was issued on November 20, 2020. These documents will be used to begin procuring the early package to ensure construction begins in March 2021. 90% CD Cost Estimates will be issued on December 14, 2020 and reconciled by December 18, 2020. The Final 90% CD Documents will be issued on December 18, 2020. The 100% CD Set will be issued on January 26, 2021 with documents hitting the street to bid the main portion of the project on February 1, 2021.



View of Project Area

V. CONTRACT AMENDMENTS/BUDGET TRANSFERS

Construction Management Contract Amendment No. 1 for a total of \$100,680 was approved at the Building Commission Meeting on November 10, 2020. No Budget Transfers were required to fund these additional preconstruction services. The funds were committed against the previously approved Preconstruction Budget totaling an 88% commitment to date, leaving \$39,008 uncommitted.

OPM Contract Amendment No. 5 for a total of \$11,770.00 will be presented for approval at the December 8, 2020 Building Commission Meeting. The pending OPM Contract Amendment No. 5 is comprised of DM Berg Consultant's services for an Independent Structural Engineering Review for \$3,960 and SLS Fire, Inc.'s services for Fire Protection/Life Safety Third Party Review for \$7, 810. If approved, OPM Contract Amendment No. 5 will be committed to the OPM Reimbursable Services budget line which will require a budget transfer of \$11,770.00 from the Owner's Contingency to the OPM Reimbursable Services budget line to fund the services.

VI. COMMUNITY OUTREACH

The next Community Forum will be scheduled for January 2021 to review the logistics plan in more detail with the wider community to ensure everyone is familiar with what to expect when construction is scheduled to begin in March 2021.

Information about Public Meetings is constantly being updated on the Project Website, as well as through emails to school parents. The public is encouraged to submit all questions and concerns via the Project Website. Responses to all submitted questions and concerns are provided and posted to the website as well.

VII. ATTACHMENTS

November 2020 Monthly Invoice Summary
Leftfield Contract Amendment No. 5 dated December 7, 2020
Total Project Budget Status Report, dated November 30, 2020
Monthly and Cumulative Cash Flow Reports, dated November 30, 2020
Preliminary Project Schedule, dated November 30, 2020
Trade Contractor Prequalification Schedule, dated December 2, 2020
Actions Log, dated November 19, 2020

CONTRACT FOR PROJECT MANAGEMENT SERVICES
AMENDMENT NO. 5

WHEREAS, the Town of Brookline (“Owner”) and LEFTFIELD, LLC, (the “Owner’s Project Manager”) (collectively, the “Parties”) entered into a Contract for OPM Services for the Driscoll Elementary School on March 25, 2019, “Contract”; and

WHEREAS, the scope of this work is summarized in the attached DM Berg letter proposal, dated November 17, 2020, for Independent Structural Engineering Review and SLS Fire, Inc.’s letter proposal, dated November 19, 2020 for Fire Protection/Life Safety Third Party Review Services; and

WHEREAS, Contract amendment No. 1 was approved by the Town of Brookline on January 3, 2020; and

WHEREAS, Contract amendment No. 2 was approved by the Town of Brookline on April 8, 2020; and

WHEREAS, Contract amendment No. 3 was approved by the Town of Brookline on July 8, 2020; and

WHEREAS, Contract amendment No. 4 was approved by the Town of Brookline on July 8, 2020; and

WHEREAS, effective as of December 8, 2020, the parties wish to amend the contract, as amended:

NOW, THEREFORE, in consideration of the promises and the mutual covenants contained in this Amendment, and other good and valuable consideration, the receipt and legal sufficiency of which are hereby acknowledged, the Parties, intending to be legally bound, hereby agree as follows:

1. The Owner hereby authorizes the Owner’s Project Manager to hire DM Berg to perform an Independent Structural Engineering Review for \$3,960.00 and SLS Fire, Inc. to perform Fire Protection/Life Safety Third Party Review Services for \$7,810.00 the Driscoll Elementary School for the total amount of \$11,770.00, pursuant to the terms and conditions set forth in the Contract, as amended.
2. For the performance of services required under the Contract, as amended, the Owner’s Project Manager shall be compensated by the Owner in accordance with the Fee for Basic Services shown below:

Fee for Basic Services	Original Contract	Previous Amendments	Amount of This Amendment	After This Amendment
Schematic Design Phase:	\$34,015	\$0	\$ 0	\$ 34,015
Design Development Phase:	\$ 0	\$ 429,575	\$ 0	\$ 429,575
Construction Documents Phase:	\$ 0	\$ 524,441	\$ 0	\$ 524,441
Bidding Phase:	\$ 0	\$ 188,436	\$ 0	\$ 188,436

Driscoll School Project
Town of Brookline, MA

Construction Phase:	\$ 0	\$ 1,989,628	\$ 0	\$ 1,989,628
Completion Phase:	\$ 0	\$ 50,010	\$ 0	\$ 50,010
Advertising & Printing	\$ 0	\$ 588.59	\$ 0	\$ 588.59
Reimbursable Services	\$ 0	\$ 27,500.00	\$ 11,770.00	\$ 39,270.00
Cost Estimates	\$ 0	\$ 42,900.00	\$ 0	\$ 42,900.00
Total Fee	\$34,015.00	\$3,253,078.59	\$ 11,770.00	\$3,264,848.59

This Amendment is for Third Party Review Services as required by the MA State Building Code.

3. The Construction Budget shall be as follows:

Original Budget: \$ 92,909,563
Amended Budget \$92,791,890

4. The Project Schedule shall be as follows:

Original Schedule: (Building; Site) January 2023; August 2023
Amended Schedule: _____

5. This Amendment contains all of the terms and conditions agreed upon by the Parties as amendments to the original Contract, as amended. No other understandings or representations, oral or otherwise, regarding amendments to the original Contract, as amended, shall be deemed to exist or bind the Parties, and all other terms and conditions of the Contract, as amended, remain in full force and effect.

IN WITNESS WHEREOF, the Owner, with the prior approval of the Town of Brookline, and the Owner's Project Manager have caused this Amendment to be executed by their respective authorized officers.

OWNER:
TOWN OF BROOKLINE

OWNER'S PROJECT MANAGER:
LEFTFIELD, LLC

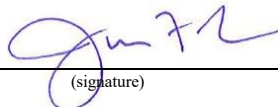
(print name)

James F. Rogers, Jr.
(print name)

(print title)

Principal
(print title)

By: _____
(signature)

By: 
(signature)

Date: _____

Date: December 8, 2020

Total Project Budget Status Report

Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
FEASIBILITY STUDY AGREEMENT									
OPM Schematic Design	\$ 34,015		\$ 34,015	\$ 34,015	100%	\$ 34,015	100%	\$ -	
A/E Schematic Design	\$ 1,179,260		\$ 1,179,260	\$ 1,179,260	100%	\$ 1,179,260	100%	\$ -	
TOTAL SD	\$ 1,213,275	\$ -	\$ 1,213,275	\$ 1,213,275	100%	\$ 1,213,275	100%	\$ -	
ADMINISTRATION									
Legal Fees	\$ 106,563		\$ 106,563	\$ -	0%	\$ -	0%	\$ 106,563	
Owner's Project Manager	\$ 3,182,090	\$ 82,170	\$ 3,264,260	\$ 3,221,360	99%	\$ 869,534	27%	\$ 2,394,726	
Design Development	\$ 429,575		\$ 429,575	\$ 429,575	100%	\$ 429,575	100%	\$ -	
Construction Documents	\$ 524,441		\$ 524,441	\$ 524,441	100%	\$ 369,559	70%	\$ 154,882	
Bidding	\$ 188,436		\$ 188,436	\$ 188,436	100%	\$ -	0%	\$ 188,436	
Construction Administration	\$ 1,989,628		\$ 1,989,628	\$ 1,989,628	100%	\$ -	0%	\$ 1,989,628	
Closeout	\$ 50,010		\$ 50,010	\$ 50,010	100%	\$ -	0%	\$ 50,010	
Extra Services	\$ -		\$ -	\$ -		\$ -		\$ -	
Reimbursable Services	\$ -	\$ 39,270	\$ 39,270	\$ 39,270	100%	\$ 27,500	70%	\$ 11,770	*5, 10
Cost Estimates	\$ -	\$ 42,900	\$ 42,900	\$ 42,900	100%	\$ 42,900	100%	\$ -	*6
Advertising & Printing	\$ 31,969	\$ -	\$ 31,969	\$ 589	2%	\$ 589	2%	\$ 31,380	
TOB Project Management Services	\$ 576,500	\$ -	\$ 576,500	\$ -	0%	\$ -	0%	\$ 576,500	
PSB Project Management Services	\$ 225,000	\$ -	\$ 225,000	\$ -	0%	\$ -	0%	\$ 225,000	
Owner's Insurance	\$ -	\$ -	\$ -	\$ -		\$ -		\$ -	
Other Administrative Costs	\$ -		\$ -	\$ -		\$ -		\$ -	
SUB-TOTAL	\$ 4,122,122	\$ 82,170	\$ 4,204,292	\$ 3,221,949	77%	\$ 870,123	21%	\$ 3,334,169	
A&E									
A/E Basic Services	\$ 7,259,063	\$ -	\$ 7,259,063	\$ 7,259,063	100%	\$ 3,593,236	50%	\$ 3,665,827	
Design Development	\$ 1,814,766		\$ 1,814,766	\$ 1,814,766	100%	\$ 1,814,766	100%	\$ -	
Construction Documents	\$ 2,540,672		\$ 2,540,672	\$ 2,540,672	100%	\$ 1,778,470	70%	\$ 762,202	
Bidding	\$ 290,363		\$ 290,363	\$ 290,363	100%	\$ -	0%	\$ 290,363	
Construction Administration	\$ 2,540,672		\$ 2,540,672	\$ 2,540,672	100%	\$ -	0%	\$ 2,540,672	
Closeout	\$ 72,590		\$ 72,590	\$ 72,590	100%	\$ -	0%	\$ 72,590	
Other Basic Services	\$ -		\$ -	\$ -		\$ -		\$ -	
Extra/Reimbursable Services	\$ 500,000	\$ 217,910	\$ 717,910	\$ 717,910	100%	\$ 367,846	51%	\$ 350,064	
Other Reimbursables	\$ 500,000	\$ (376,827)	\$ 123,173	\$ 123,173	100%	\$ 117,673	96%	\$ 5,500	*1, 2, 3
HazMat (incl. monitoring)	\$ -	\$ 138,512	\$ 138,512	\$ 138,512	100%	\$ 25,663	19%	\$ 112,849	*2
Geotechnical/Geo-Environmental	\$ -	\$ 453,475	\$ 453,475	\$ 453,475	100%	\$ 221,760	49%	\$ 231,715	*3, 4, 8, 9
Site Survey & Site Requirements	\$ -	\$ 2,750	\$ 2,750	\$ 2,750	100%	\$ 2,750	100%	\$ -	*7
Wetlands	\$ -		\$ -	\$ -		\$ -		\$ -	
Traffic Studies	\$ -		\$ -	\$ -		\$ -		\$ -	
SUB-TOTAL	\$ 7,759,063	\$ 217,910	\$ 7,976,973	\$ 7,976,973	100%	\$ 3,961,083	50%	\$ 4,015,890	

Total Project Budget Status Report

Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
PRE CONSTRUCTION COSTS									
CMR Pre-Con Services	\$ 319,688		\$ 319,688	\$ 280,680	88%	\$ 180,000	56%	\$ 139,688	
SUB-TOTAL	\$ 319,688	\$ -	\$ 319,688	\$ 280,680	88%	\$ 180,000	56%	\$ 139,688	
CONSTRUCTION COSTS									
Construction Budget	\$ 92,909,563	\$ (117,673)	\$ 92,791,890	\$ -	0%	\$ -	0%	\$ 92,791,890	*1
Change Orders	\$ -	\$ -	\$ -	\$ -	-	\$ -	-	\$ -	
SUB-TOTAL	\$ 92,909,563	\$ (117,673)	\$ 92,791,890	\$ -	0%	\$ -	0%	\$ 92,791,890	
OTHER PROJECT COSTS									
Construction Contingency	\$ 4,645,478	\$ -	\$ 4,645,478	\$ -	0%	\$ -	0%	\$ 4,645,478	
Miscellaneous Project Costs	\$ 569,893	\$ -	\$ 569,893	\$ 7,897	1.4%	\$ 6,522	1%	\$ 563,371	
Utilities & Utility Company Fees	\$ 106,563		\$ 106,563	\$ 7,897	7%	\$ 6,522	6%	\$ 100,041	
Testing & Inspection Services	\$ 127,875		\$ 127,875	\$ -	0%	\$ -	0%	\$ 127,875	
Commissioning	\$ 132,896		\$ 132,896	\$ -	0%	\$ -	0%	\$ 132,896	
Security	\$ 106,653		\$ 106,653	\$ -	0%	\$ -	0%	\$ 106,653	
Moving	\$ 95,906		\$ 95,906	\$ -	0%	\$ -	0%	\$ 95,906	
Other Project Costs	\$ -		\$ -	\$ -	-	\$ -	-	\$ -	
Furnishings and Equipment	\$ 2,774,400	\$ -	\$ 2,774,400	\$ -	0%	\$ -	0%	\$ 2,774,400	
Furnishings	\$ 1,654,400		\$ 1,654,400	\$ -	0%	\$ -	0%	\$ 1,654,400	
Technology Equipment	\$ 1,120,000		\$ 1,120,000	\$ -	0%	\$ -	0%	\$ 1,120,000	
Owner's Contingency	\$ 2,199,793	\$ (182,407)	\$ 2,017,386	\$ -	0%	\$ -	0%	\$ 2,017,386	*4, 5, 6, 7, 8, 9, 10
SUB-TOTAL	\$ 10,189,564	\$ (182,407)	\$ 10,007,157	\$ 7,897	0%	\$ 6,522	0%	\$ 10,000,635	
TOTAL DD-CLO	\$ 115,300,000	\$ -	\$ 115,300,000	\$ 11,487,499	10%	\$ 5,017,727	4%	\$ 110,282,273	
TOTAL PROJECT BUDGET	\$ 116,513,275	\$ -	\$ 116,513,275	\$ 12,700,774	11%	\$ 6,231,002	5%	\$ 110,282,273	
CONSTRUCTION COST ESTIMATES									
	\$ -								
SD Cost Estimate	Date	Estimator	Amount	SF	Cost Per SF				
Re-Start Cost Estimate	4/26/2019	Daedalus	\$ 87,200,254.00	155,632	\$560.30				
50% DD Cost Estimate	01/14/20	PM&C	\$ 93,335,813.00	155,632	\$599.72				
100% DD Cost Estimate	05/19/20	Gilbane	\$ 95,978,500.00	155,632	\$616.70				
	07/20/20	Gilbane	\$ 94,466,766.00	157,950	\$598.08				

Budget Transfers:

01	3/18/2020	Transfer \$117,673.00 from the Construction Budget to A/E Other Reimbursables Budget to cover the costs of furnishing and installing a geothermal test well. (Designer Contract Amendment #3)
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Total Project Budget Status Report

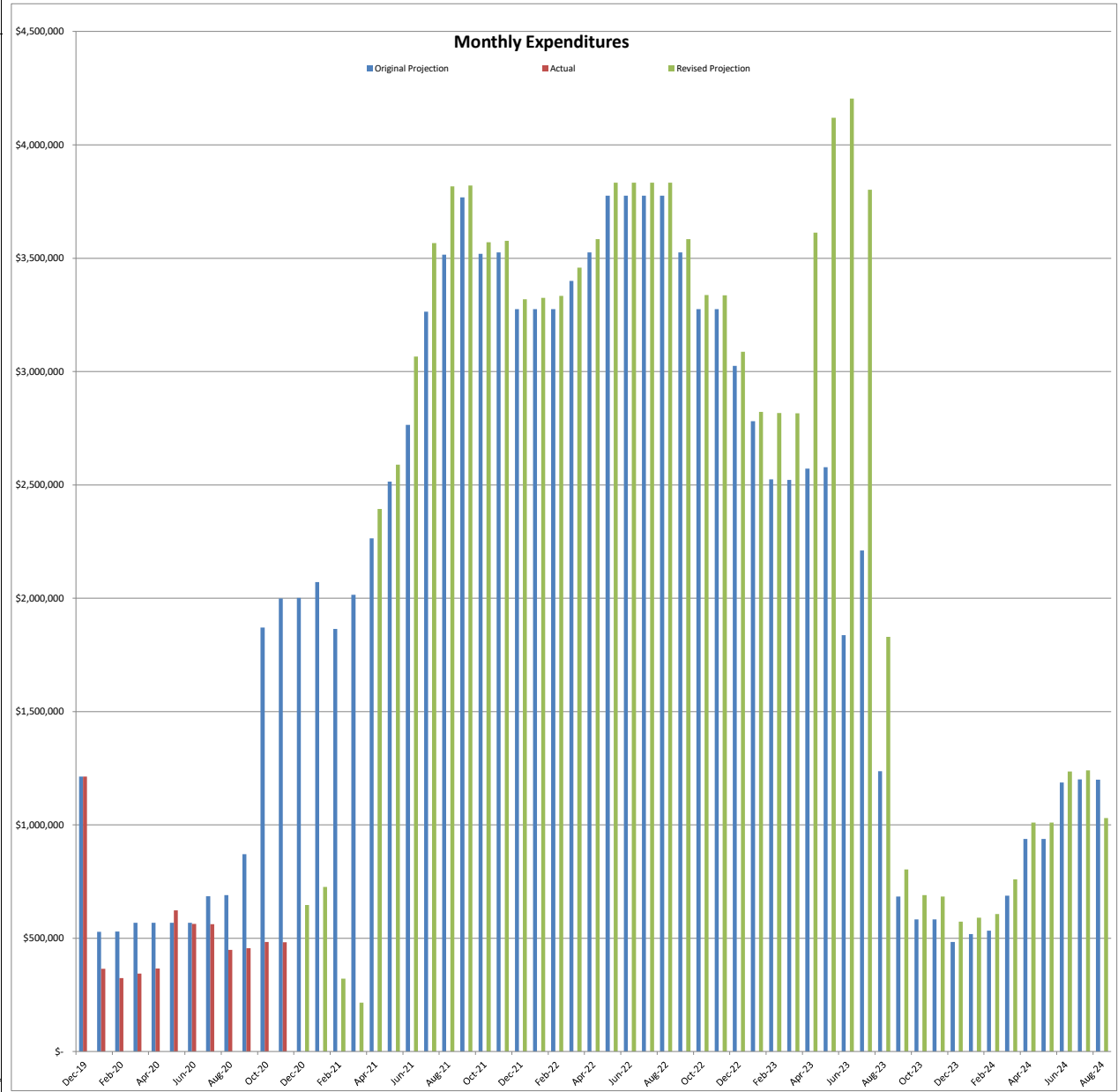
Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
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Budget Transfers (continued):

02	4/7/2020	Transfer \$138,512.00 from the A/E Other Reimbursables Budget to the A/E HAZMAT Budget to cover the costs of HAZMAT, testing, reporting and monitoring. (Designer Contract Amendment #4)							
03	4/7/2020	Transfer \$340,725.00 from the A/E Other Reimbursables Budget to the A/E Geo-environmental & Geotechnical Budget to cover the costs of Geotechnical Consulting for \$189,475, Geo-environmental Consulting for \$134,200.00 and additional supplemental subsurface exploratory services for \$17,050.00. (Designer Contract Amendment #5)							
04	6/9/2020	Transfer \$15,263.00 from the A/E Other Reimbursables Budget and \$34,787.00 from Owner's Contingency for a total of \$50,050.00 to the A/E Geo-Environmental & Geotechnical Budget to fund the supplemental Geotechnical borings and Geo-environmental soils sampling/characterization for the drain line relocation path. (Designer Contract Amendment #7)							
05	7/8/2020	Transfer \$27,500.00 from Owner's Contingency to Owner Project Manager's Reimbursable Services for the Construction Markey Study. (OPM Contract Amendment #3)							
06	7/8/2020	Transfer \$42,900.00 from the Owner's Contingency to the Cost Estimates Budget to fund the 3rd cost estimate for the 100% Design Development documents. (OPM Contract Amendment #4)							
07	8/11/2020	Transfer \$2,750.00 from the Owner's Contingency to the A/E Site Survey Budget to fund the the survey of the property line and building corners at alley. (Designer Contract Amendment #8)							
08	8/24/2020	Transfer \$42,900.00 from the Owner's Contingency to the A/E Geotechnical/Geo-environmental Budget to fund the testing of groundwater and preparing RNF. (Designer Contract Amendment #9)							
09	10/13/2020	Transfer \$19,800.00 from the Owner's Contingency to the A/E Geotechnical/Geo-environmental Budget to fund the additional subsurface exploration for MCP compliance. (Designer Contract Amendment #10)							
10	12/8/2020	Transfer \$11,770.00 from the Owner's Contingency to the OPM Reimbursable Servicests for the Third Party Structural Engineering Review for \$3,960 and the Fire Protection/Life Safety Review Services for \$7,810. (OPM Contract Amendment #5)							

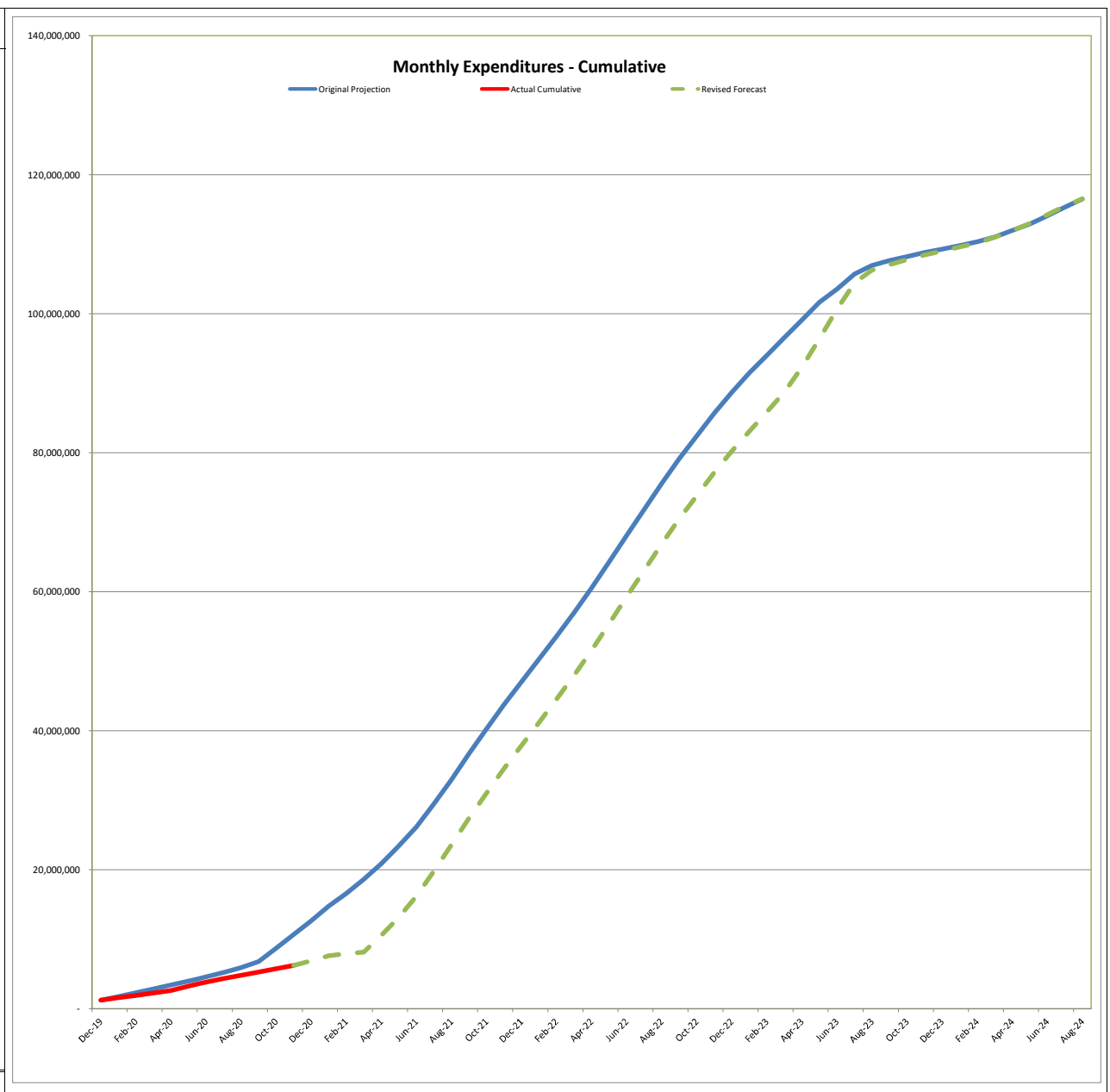
Monthly Cash Flow

Date	Original Projection	Actual	Revised Projection
Dec-19	\$ 1,213,275	\$ 1,213,275	
Jan-20	\$ 528,447	\$ 365,265	
Feb-20	\$ 529,416	\$ 324,147	
Mar-20	\$ 568,318	\$ 343,753	
Apr-20	\$ 568,318	\$ 365,930	
May-20	\$ 568,318	\$ 623,383	
Jun-20	\$ 568,317	\$ 563,890	
Jul-20	\$ 685,612	\$ 561,501	
Aug-20	\$ 690,612	\$ 448,501	
Sep-20	\$ 871,490	\$ 455,715	
Oct-20	\$ 1,870,408	\$ 483,927	
Nov-20	\$ 1,999,151	\$ 481,714	
Dec-20	\$ 2,001,151		\$ 646,188
Jan-21	\$ 2,071,151		\$ 726,586
Feb-21	\$ 1,864,245		\$ 322,182
Mar-21	\$ 2,014,797		\$ 216,179
Apr-21	\$ 2,264,797		\$ 2,394,351
May-21	\$ 2,514,797		\$ 2,588,970
Jun-21	\$ 2,764,797		\$ 3,066,539
Jul-21	\$ 3,264,797		\$ 3,566,539
Aug-21	\$ 3,515,850		\$ 3,817,592
Sep-21	\$ 3,769,197		\$ 3,820,939
Oct-21	\$ 3,519,197		\$ 3,570,439
Nov-21	\$ 3,525,837		\$ 3,576,537
Dec-21	\$ 3,275,837		\$ 3,318,979
Jan-22	\$ 3,275,837		\$ 3,324,924
Feb-22	\$ 3,275,837		\$ 3,334,252
Mar-22	\$ 3,400,837		\$ 3,459,252
Apr-22	\$ 3,525,837		\$ 3,584,252
May-22	\$ 3,775,837		\$ 3,834,252
Jun-22	\$ 3,775,837		\$ 3,834,252
Jul-22	\$ 3,775,837		\$ 3,834,252
Aug-22	\$ 3,775,837		\$ 3,834,252
Sep-22	\$ 3,525,837		\$ 3,584,152
Oct-22	\$ 3,275,837		\$ 3,338,374
Nov-22	\$ 3,275,837		\$ 3,337,274
Dec-22	\$ 3,025,837		\$ 3,087,274
Jan-23	\$ 2,780,837		\$ 2,822,274
Feb-23	\$ 2,524,512		\$ 2,817,274
Mar-23	\$ 2,522,037		\$ 2,815,949
Apr-23	\$ 2,572,037		\$ 3,613,474
May-23	\$ 2,578,600		\$ 4,120,037
Jun-23	\$ 1,837,433		\$ 4,205,265
Jul-23	\$ 2,210,615		\$ 3,802,918
Aug-23	\$ 1,236,456		\$ 1,830,165
Sep-23	\$ 683,797		\$ 803,112
Oct-23	\$ 583,797		\$ 690,684
Nov-23	\$ 583,797		\$ 684,226
Dec-23	\$ 483,797		\$ 572,634
Jan-24	\$ 518,360		\$ 591,247
Feb-24	\$ 533,797		\$ 606,684
Mar-24	\$ 687,648		\$ 760,484
Apr-24	\$ 937,597		\$ 1,010,484
May-24	\$ 937,597		\$ 1,010,478
Jun-24	\$ 1,187,597		\$ 1,235,370
Jul-24	\$ 1,200,297		\$ 1,240,370
Aug-24	\$ 1,199,491		\$ 1,030,361
Total:	\$ 116,513,275	\$ 6,231,002	\$ 110,282,273



Cumulative Cash Flow

Date	Original Projection	Actual Cumulative	Revised Forecast
Dec-19	1,213,275	\$ 1,213,275	
Jan-20	1,741,722	\$ 1,578,540	
Feb-20	2,271,138	\$ 1,902,687	
Mar-20	2,839,456	\$ 2,246,440	
Apr-20	3,407,774	\$ 2,612,370	
May-20	3,976,092	\$ 3,235,753	
Jun-20	4,544,409	\$ 3,799,643	
Jul-20	5,230,021	\$ 4,361,145	
Aug-20	5,920,633	\$ 4,809,646	
Sep-20	6,792,123	\$ 5,265,361	
Oct-20	8,662,531	\$ 5,749,288	
Nov-20	10,661,682	\$ 6,231,002	\$ 6,231,002
Dec-20	12,662,833		\$ 6,877,190
Jan-21	14,733,984		\$ 7,603,777
Feb-21	16,598,229		\$ 7,925,959
Mar-21	18,613,026		\$ 8,142,138
Apr-21	20,877,823		\$ 10,536,489
May-21	23,392,620		\$ 13,125,459
Jun-21	26,157,417		\$ 16,191,998
Jul-21	29,422,214		\$ 19,758,537
Aug-21	32,938,064		\$ 23,576,129
Sep-21	36,707,261		\$ 27,397,068
Oct-21	40,226,458		\$ 30,967,507
Nov-21	43,752,295		\$ 34,544,044
Dec-21	47,028,132		\$ 37,863,023
Jan-22	50,303,969		\$ 41,187,947
Feb-22	53,579,806		\$ 44,522,199
Mar-22	56,980,643		\$ 47,981,451
Apr-22	60,506,480		\$ 51,565,703
May-22	64,282,317		\$ 55,399,955
Jun-22	68,058,154		\$ 59,234,207
Jul-22	71,833,991		\$ 63,068,459
Aug-22	75,609,828		\$ 66,902,711
Sep-22	79,135,665		\$ 70,486,863
Oct-22	82,411,502		\$ 73,825,237
Nov-22	85,687,339		\$ 77,162,511
Dec-22	88,713,176		\$ 80,249,785
Jan-23	91,494,013		\$ 83,072,059
Feb-23	94,018,525		\$ 85,889,333
Mar-23	96,540,562		\$ 88,705,282
Apr-23	99,112,599		\$ 92,318,756
May-23	101,691,199		\$ 96,438,793
Jun-23	103,528,632		\$ 100,644,058
Jul-23	105,739,247		\$ 104,446,976
Aug-23	106,975,703		\$ 106,277,141
Sep-23	107,659,500		\$ 107,080,253
Oct-23	108,243,297		\$ 107,770,937
Nov-23	108,827,094		\$ 108,455,163
Dec-23	109,310,891		\$ 109,027,797
Jan-24	109,829,251		\$ 109,619,044
Feb-24	110,363,048		\$ 110,225,728
Mar-24	111,050,696		\$ 110,986,212
Apr-24	111,988,293		\$ 111,996,696
May-24	112,925,890		\$ 113,007,174
Jun-24	114,113,487		\$ 114,242,544
Jul-24	115,313,784		\$ 115,482,914
Aug-24	116,513,275		\$ 116,513,275
Total:	\$ 116,513,275	\$ 6,231,002	\$ 116,513,275



DATE: December 2, 2020
SUBJECT: Trade Contractor Procurement Schedule
PROJECT: Driscoll School Project - Brookline, Massachusetts

Request for Qualifications (RFQ) Schedule

DAY	Need in place by 12/9	Prequalification Committee appointed by SB? BC? SC? All 3? Only require 1 LF, 1 JLA, 1 GBC, 1 Town rep
Thursday	Oct 29	LEFTFIELD submits notice to <u>Central Register</u> by 4:00 PM deadline
Friday	Oct 30	TOB emails legal notice to <u>The Brookline Tab</u> by deadline
Wednesday	Nov 4	TOB posts notice to website, in Town Hall, COMMBUYS; Notice appears in <u>Central Register</u>
Thursday	Nov 5	Notice appears in <u>The Brookline Tab</u>
Friday	Nov 13	Deadline for Questions on RFQ by 5:00 PM to Jen Carlson (jcarlson@leftfieldpm.com)
Wednesday	Nov 18	Questions and Answers and any addenda will be posted to TOB website by 5:00 PM; TOB also posts to COMMBUYS
Wednesday	Dec 2	Statements of Qualifications due at 2:00PM at 800 Hingham St, Office 101AN, Rockland MA 02370; LEFTFIELD distributes to Prequalification Committee
Wednesday	Dec 9	Prequalification Committee kickoff meeting at TBD
Thursday	Jan 14	Prequalification Committee final meeting at TBD to determine prequalified firms