

# LONG-TERM CAPITAL PLAN UPDATE

## Clark Road Recommendation FY2020 - 2023

CAPITAL SUBCOMMITTEE  
MEETING

DECEMBER 11, 2019

PUBLIC SCHOOLS of  
**BROOKLINE**



**Yeah Driscoll!**

**Yeah Brookline!!**

**Thank you!!**

# AGENDA

1. Space Challenges at PSB
2. What we have done in 2019-20
3. What we will do in 2020-23
4. Next Steps

**PSB continues to  
plan for and find  
solutions for many  
district-wide space  
and facility  
challenges.**

# FACILITY CHALLENGES AT PSB

- ▶ Continued overcrowding at our schools.
  - ▷ Enrollment remains more than 1,500 students greater than FY 2006.
- ▶ Sub-standard facilities, particularly for our most vulnerable populations.
- ▶ Outdated buildings (Driscoll, Pierce, and Baker Schools) that are at or nearing end of life.
- ▶ Need for additional classroom spaces for Special Education and English Learner Education programs.

# FACILITY CHALLENGES AT PSB

- ▶ BEEP - Returning 14 classrooms into K-8 school to end leases and meet demand.
- ▶ Reduce or eliminate use of leased spaces.
  - ▷ ~\$1,500,000 in expenses annually
- ▶ Office space for up to 60 employees who provide essential services to students, families, and schools every day that used to be in school buildings and are now temporarily at Clark Road.

# **PRIORITIES REMAIN UNCHANGED**

- ▶ Provide the best educational environment for our students.
- ▶ Minimize disruption to students, families, and staff.
- ▶ Address PSB's district-wide space needs using facilities and means within our control.

# WHAT HAS BEEN DEVELOPED

## Long-Term Solution through the Three School Plan.

- ▶ Renovate/Expand Driscoll School.
- ▶ Renovate/Expand Pierce School.
- ▶ Develop a new 2-section or 3-section PK-8 school at Old Lincoln, Newbury, or a site TBD.



# WHAT HAS BEEN DEVELOPED

## Short-Term Solution through the leasing of Clark Road.

- ▶ Added 16 classrooms for immediate use.
  - ▷ Classrooms are modern and fully equipped for early childhood and early elementary use.
- ▶ Two playgrounds, library, computer area, small cafeteria, multipurpose space for Physical Education, numerous small instructional spaces and offices.

# WHY DID PSB LEASE CLARK ROAD?

- ▶ This high quality facility provides better classroom space than a number of our current school buildings
- ▶ PSB can use the Clark Road facility to address a number of district-wide and school-specific needs.
- ▶ Unprecedented for this type of school-specific space to be available in Brookline
- ▶ School Committee, Select Board, and Advisory Committee voted unanimously to support decision to lease Clark Road in July 2019.

# HOW IS CLARK ROAD CURRENTLY UTILIZED?

- ▶ 3 BEEP Classrooms including one RISE classroom
- ▶ Office Space for 41 staff members, providing essentials services for PSB students, families, and schools
  - ▷ BEEP Administrative Staff (10)
  - ▷ Brookline Adult & Community Education (7)
  - ▷ Student Services (8)
  - ▷ METCO (2)
  - ▷ Food Services (5)
  - ▷ Operations & Transportation (4)
  - ▷ Steps to Success (5)

# POSITIVE IMPACT OF CLARK ROAD

- ▶ Relocated BEEP Classrooms at Driscoll and Putterham, creating additional learning spaces including improved learning spaces for special education and English learners at Driscoll.
- ▶ Relocated office and administrative spaces from 24 Webster. Improved accessibility of the Offices of Registration & Enrollment and English Learners by moving Office of Student Services to Clark Rd
- ▶ Eliminated leases for 24 Webster Place and 62 Harvard Street (effective June 2019).
  - ▶ \$584,010 in total expenses to lease both sites.

# After significant planning with Pierce leadership, BEEP leadership, and 7 community meetings with Pierce families, PSB recommends

## Fully Utilizing the Clark Road facility:

- ▶ 4 or 5 BEEP Classrooms
- ▶ 5 Kindergarten classrooms from Pierce
- ▶ Work space for 34 staff members, providing essentials services for PSB students, families, and schools

# CLARK ROAD RECOMMENDATION

## FY 2021 - FY 2023

### Headlines

- ▶ Addresses multiple district-wide capital needs and maintains flexibility for other sites
- ▶ Moves only one grade of students from Pierce
- ▶ Minimizes disruption to Pierce community and accommodates most of the needs expressed by the Pierce community in 7 family meetings in Spring and Fall
- ▶ Provides stability for BEEP and allows BEEP to expand
- ▶ Accommodates all office space needs without any additional leases
- ▶ Most financially prudent approach because it minimizes moving, transportation and staffing costs, and eliminates need for additional leases

# CLARK ROAD RECOMMENDATION

## BEEP

### 4 or 5 BEEP Classrooms at Clark Road

- ▶ 3 existing BEEP classes remain at Clark Road.
- ▶ New BEEP class grows program
- ▶ Potential for one BEEP classroom from Heath depending on Heath utilization (decision coming in January)
- ▶ Provides stability to BEEP by allowing BEEP classrooms which just moved in August to remain at Clark. This stability will allow the program to grow
- ▶ Allows for increased capacity for BEEP in the more densely populated northern part of town. Will prioritize families in close proximity to Pierce and Lincoln.

# POTENTIAL OPTIONS FOR PIERCE/CLARK CAMPUS

Kindergarten  
Only

5 Classrooms +  
Existing BEEP  
Program

Kindergarten and  
1st Grade

10 Classrooms +  
Existing BEEP  
Program

Kindergarten, 1st,  
and 2nd Grade

15 Classrooms.  
BEEP moves to  
Pierce Historic  
Building

Each option has its own benefits and challenges.

**Moving K only allows PSB to address more of our  
district-wide space and learning needs**



# PIERCE KINDERGARTEN @ CLARK

## Programming

- ▶ Pierce kindergarten moves and joins BEEP classrooms to create an Early Education community where some students may spend three years (2 in BEEP plus kindergarten)
- ▶ Allows students and staff to take advantage of high quality, developmentally appropriate facilities and learning spaces available at Clark Road.
- ▶ Maintains access to specialty classes (Art, Music, Physical Education) and minimizes need for staff travelling between sites.
- ▶ Moving kindergarten alone does not create obvious negative impacts on the 1-8 schedules.
- ▶ Allows Pierce to create a better 6-8 schedule than either of the other two options
- ▶ BEEP and K have separate outdoor playgrounds

# PIERCE KINDERGARTEN @ CLARK

## Operational

- ▶ Kindergarten students and families are only separated from main Pierce campus for 1 year.
- ▶ Transportation can be provided for those families that need it
- ▶ Fewest moves needed for families, school-based personnel, and PSB personnel out of the three options.
- ▶ Only having BEEP and K minimizes traffic impact on Clark Road for local residents

# ADDRESSING COMMUNITY CONCERNS

## Pick up/Drop Off

- ▶ PSB can provide transportation for Pierce families who have students at both sites.
- ▶ Pierce Kindergarten families will have option to pick-up and drop off students at either location.
- ▶ School day at Clark Road would start after Pierce so kindergarten students can be transported to Pierce

# ADDRESSING COMMUNITY CONCERNS

How will this move impact the students/staff at Pierce?

- ▶ Improves scheduling for 6th-8th grade students at Pierce.
- ▶ Number of recesses and lunches maintained for all grades.
- ▶ Very limited number of Pierce staff will need to travel between the two sites.

# PIERCE KINDERGARTEN @ CLARK

## Financial

We do not anticipate additional costs needed for:

- ▶ Student transportation between Clark Road and Pierce.
- ▶ Leasing additional administrative and office space for existing staff members providing essentials services.
- ▶ Hiring additional staff specific to the Clark Road site (will need to increase nurse hours).
- ▶ Converting current Clark Road facilities and spaces for student use

**With this plan costs related to moving, electrical, and IT will be the lowest of the three alternatives considered**

# CLARK ROAD RECOMMENDATION

## Staff Work Space

Recommendation eliminates anticipated need for leasing additional office space

- ▶ **34 staff members, providing essentials services for PSB students, families, and schools remain at Clark Road and move to third floor**
  - ▷ BEEP Administrative Staff
  - ▷ Student Services
  - ▷ METCO
  - ▷ Food Services
  - ▷ Operations & Transportation
  - ▷ Steps to Success
- ▶ **Brookline Adult & Community Education staff relocate back to Brookline Village so they are easily accessible for registration**
  - ▷ Significantly reduces non-school related visitors to Clark Road

A large teal-colored graphic element consisting of a diagonal line that runs from the top right towards the bottom left, creating a triangular shape on the right side of the slide.

# **Additional Details on Options for Clark Road Use**

# Kindergarten moves to Clark Road

- Kindergarten moves and joins BEEP classrooms to create an “Early Education Center.”
- Moving kindergarten would not create obvious negative impacts on the 1-8 schedules.
- Each student would only spend 1 year separated from the main Pierce campus.
- We will continue to have lunches that start before 11am and will not reduce our numbers at recess.
- Allows Pierce to create a better 6-8 schedule than either of the other two options
- Allows district to address BEEP classroom needs and administrative office space needs



# K-1 Moving to Clark Road

- Results in a schedule that has the most staff who travel between buildings
  - Guidance, administration, PE, music, literacy coach, literacy specialist, math specialist all travel.
  - K-1 = .7 PE and .7 music at Clark Road.
  - More traveling staff make a tighter schedule for both campuses and creates additional scheduling impediments.
- We will continue to have lunches (at Pierce 2-8 campus) that start well before 11am and will not reduce our numbers at recess.
- Students out of Pierce building for two years
- Pierce would need additional space for music conservatory.

# K-2 Moving to Clark Road

- Fits with existing natural breaks within our community: K-2, 3-5, 6-8
  - K-2 literacy coach
  - K-2 math specialist
  - K-2 reading specialist
  - K-2 guidance
  - K-2 VP
- Minimizes number of traveling staff
  - K-2 = 1.0 PE and 1.0 music at Clark Road.
- 1st floor classrooms are appropriate for Kindergarten. Other classrooms are less appropriate for kindergarten.
- Both campuses have lunches that start at or after 11am and have reduced student numbers at recess.
- Art class at Clark Road may happen in homerooms.
- K, 1, and 2 split from community for at least 5 years
- Middle school schedules are more complex with a K-2 split, unless additional specialist staff are hired.
- BEEP classes and administrative office space move to Pierce Historical

## Other important issues that we are paying attention to

- Transportation
- Start/end times
- PSED
- Staffing and program options at Clark Road
- BEEP classes feeding into Pierce
- Costs - operating, transportation, staffing, moving

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# NEXT STEPS

Questions that will be addressed further in planning starting in January:

- ▶ How will Extended Day work?
- ▶ What will be the BEEP and Pierce administrative structure
- ▶ What are the specific details on the drop-off, pick up, and transportation?

# NEXT STEPS

## Refining details of anticipated impact:

- ▶ What is the cost to set up Clark Road for 2020-21?
- ▶ What are the school hours for Kindergarten/BEEP students at Clark Road?